# Southend, Essex & Thurrock (SET) Safeguarding Adults Guidelines

Version 5 (April 2019)





Essex Safeguarding Adults Board



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## Preface

The Safeguarding Adults Boards in Southend, Essex and Thurrock (SET) recognise the vital role that all agencies play in safeguarding adults. As part of their role to ensure that safe and effective systems are in place, the Boards have worked together to develop these revised guidelines.

The guidelines set out clearly how concerns about adults at risk of abuse will be managed within the framework set out in the Care Act (2014) and associated statutory guidance.

These guidelines will be applicable to all organisations in Southend, Essex and Thurrock, including those managed by private, voluntary and statutory agencies. Anyone who suspects abuse in any setting should contact their local authority social care department to share their concern.

These guidelines are set out in 4 sections;

- Policy and Context
- Adult Safeguarding Procedure
- Adult Safeguarding Practice
- Safeguarding Adult Abuse Types.

It is expected that all local organisation safeguarding adult policies will comply with these SET safeguarding adult guidelines, which supersede previous versions.

If you have any questions or comments about the guidelines, please email Paula Ward on <u>paula.ward@essex.gov.uk</u>.

## **1.0. SECTION 1 – POLICY AND CONTEXT**

These guidelines are a means for the referrer to combine principles of protection and prevention with adults' self-determination, respecting their views, wishes and preferences in accordance with <u>Making Safeguarding Personal (1.9)</u>. They are built on strong multi-agency partnerships working together, with adults at risk to prevent abuse and neglect where possible and provide a consistent approach when responding to safeguarding concerns. This entails joint accountability for the management of <u>risk (3.12)</u>, timely <u>information sharing (3.2)</u>, co-operation and an approach that respects boundaries and <u>confidentiality (3.3)</u> within legal frameworks.

## 1.1. Policy

It is the policy of Southend, Essex and Thurrock Safeguarding Adult Boards and their partners to comply fully with the safeguarding requirements of the <u>Care Act (2014)</u><sup>1</sup> as expressed in the <u>Care and Support Statutory Guidance</u><sup>2</sup>, and any revisions that may be made to the guidance. This document sets out our approach to doing so.

## 1.2. Context

The <u>Care Act (2014)<sup>1</sup></u> requires each local authority to set up a Safeguarding Adults Board (SAB) with core membership from the local authority, the police and the NHS (specifically local Clinical Commissioning Groups). One of the key functions of the SAB is to ensure that the guidelines governing adult safeguarding are fit for purpose and can be translated into effective adult safeguarding practice. For further information on the functions of the SAB see <u>appendix 1</u> and roles and responsibilities of different organisations can be found in <u>appendix 2</u>.

## 1.3. Wellbeing

<u>Section 1 of the Care Act 2014<sup>3</sup></u> states that local authorities must promote wellbeing when carrying out any of their care and support functions in respect of a person. This may sometimes be referred to as 'the wellbeing principle' because it is a guiding principle that puts wellbeing at the heart of care and support.

## 1.4. Prevention

<u>Section 2 of the Care Act</u><sup>4</sup> requires local authorities to ensure the provision of preventative services which help prevent or delay the development of care and support needs or reduce care and support needs. Organisations should take a broad community approach to establishing safeguarding arrangements when working

<sup>&</sup>lt;sup>1</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/part/1/crossheading/safeguarding-adults-at-risk-of-abuse-or-neglect/enacted</u>

<sup>&</sup>lt;sup>2</sup> <u>https://www.gov.uk/government/publications/care-act-statutory-guidance/care-and-support-statutory-guidance</u>

<sup>&</sup>lt;sup>3</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/contents/enacted</u>

<sup>&</sup>lt;sup>4</sup> http://www.legislation.gov.uk/ukpga/2014/23/contents/enacted

together on prevention strategies. A core responsibility of a SAB is to have an overview of prevention strategies and ensure that they are linked to other strategic Boards/groups.

## 1.5. Co-operation

<u>The Care Act 2014 (Part 1)<sup>5</sup></u> sets out five aims of co-operation between partners which are relevant to care and support, although it should be noted that the purposes of co-operation are not limited to these matters.

Promoting the adults needin support and	ig care and	Improving care and sup and suppo (including from suc	ppo ort the	rt for adults for carers outcomes		from childr	the transition en's to adults' rvices
	are currently	ults at risk who v experiencing ouse or neglect		Identifying learned fr applying th futu	om Iose	e lessons to	

Learning from recommendations of <u>Safeguarding Adult Reviews (3.19)</u>, the importance of effective multi-agency working is a common theme. Organisations contributing to effective inter-agency working can achieve this through creative joint working partnerships that focus on positive outcomes for the adult(s).

## 1.6. Values

There is a shared value of placing safeguarding within the highest of corporate priorities. Values include:

- Adults can access support and protection to live independently and have control over their lives
- Appropriate safeguarding options should be discussed with the adult according to their wishes and preferences. They should take proper account of any additional factors associated with the adult's disability, age, gender, sexual orientation, 'race', religion, culture or lifestyle
- The adult should be the primary focus of decision-making, determining what safeguards they want in place and provided with options so that they maintain choice and control
- All action should begin with the assumption that the adult is best-placed to judge their own situation and knows best the outcomes, goals and wellbeing they want to achieve

<sup>&</sup>lt;sup>5</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/part/1/enacted</u>

- There is a presumption that adults have mental capacity to make informed decisions about their lives. If someone has been assessed as not having mental capacity to make decisions about their safety, decision-making will be made in their best interests as set out in the Mental Capacity Act 2005<sup>6</sup> and Mental Capacity Act Code of Practice<sup>7</sup>
- Adults will have access to supported decision-making including advocacy
- Adults should be given information, advice and support in a form that they can • understand and be supported to be included in all forums that are making decisions about their lives. The maxim 'no decision about me, without me' should govern all decision making
- All decisions should be made with the adult and promote their wellbeing. • They should be reasonable, justified, proportionate and ethical
- Timeliness should be determined by the personal circumstances of the adult
- Every effort should be made to ensure that adults at risk are afforded • appropriate protection under the law and have full access to the criminal justice system when a crime has been committed.

#### 1.7. **Principles**

The guidelines are based on **The Six Principles of Safeguarding** that underpin all adult safeguarding work.

Empowerment	Adults are encouraged to	I am consulted about the
	make their own decisions	outcomes I want from the
	and are provided with	safeguarding process and these
	support and information	directly inform what happens.
Prevention	Strategies are developed to	I am provided with easily
	prevent abuse and neglect	understood information about
	that promotes resilience and	what abuse is, how to recognise
	self-determination	the signs and what I can do to
		seek help.
Proportionate	A proportionate and least	I am confident that the
	intrusive response is made	professionals will work in my
	balanced with the level of	interest and only get involved as
	risk	much as needed.
Protection	Adults are offered ways to	I am provided with help and
	protect themselves, and	support to report abuse. I am
	there is a co-ordinated	supported to take part in the
	response to adult	safeguarding process to the
	safeguarding	extent to which I want and to
		which I am able.

<sup>&</sup>lt;sup>6</sup> <u>http://www.legislation.gov.uk/ukpga/2005/9/contents</u> 7 <u>https://www.gov.uk/government/publications/mental-capacity-act-code-of-practice</u>

Partnerships	Local solutions through services working together within their communities	I am confident that information will be appropriately shared in a way that takes into account its personal and sensitive nature. I am confident that agencies will work together to find the most effective responses for my own situation.
Accountable	Accountability and transparency in delivering a safeguarding response	I am clear about the roles and responsibilities of all those involved in the solution to the problem.

## 1.8. What is safeguarding?

Safeguarding is defined as 'protecting an adult's right to live in safety, free from abuse and neglect' (Care and Support Statutory Guidance, ch. 14)<sup>8</sup>. It is not about holding anyone or organisation to account as other processes exist for that. The aims of adult safeguarding are to:

- Stop abuse or neglect wherever possible
- Prevent harm and reduce the risk of abuse or neglect
- Safeguard adults in a way that supports them in making choices and having control about how they want to live
- Promote an approach that focuses on improving life for the adults concerned
- Raise awareness so that communities play their part in preventing, identifying and responding to abuse and neglect
- Provide information and support in accessible ways to help adults understand the different types of abuse, how to stay safe and how to raise a concern and
- Address what has caused the abuse.

## 1.9. Making Safeguarding Personal (MSP)

Making Safeguarding Personal is a person-centred approach which means that adults are encouraged to make their own decisions about how they live their lives and how they manage their safety and are provided with support and information to empower them to do so. This approach recognises that adults have a general right to independence, choice and self-determination including control over information about themselves. Staff should strive to deliver effective safeguarding consistent with all the above principles. Under MSP the adult is best placed to identify risks, provide details of its impact and whether they find the mitigation acceptable. Working with

<sup>&</sup>lt;sup>8</sup> <u>https://www.gov.uk/government/publications/care-act-statutory-guidance/care-and-support-statutory-guidance</u>

the adult to lead and manage the level of risk that they identify as acceptable creates a culture where: -

Adults feel more in control	Adults are empowered and have ownership of the risk	There is improved effectiveness and resilience in dealing with a situation
There are better relationships with professionals	Good information sharing to manage risk, involving all the key stakeholders	Key elements of the adult's quality of life and well-being can be safeguarded

For more information about MSP, see <u>ADASS<sup>9</sup></u> MSP Toolkit. The objective of this toolkit is to provide a resource that encourages councils and their partners to develop a portfolio of responses they can offer to adults at risk who have experienced harm and abuse so that they are empowered, and their outcomes are improved.

## 1.10. Who do adult safeguarding duties apply to?

The <u>Care Act 2014</u><sup>10</sup> uses the definition below to highlight who adult safeguarding duties apply to. Within these guidelines we refer to people who fulfil this definition as adults at risk.



- 'Care and support' is the term used by the Care Act 2014 to describe the help some adults need to live as well as possible with any illness or disability they may have;
- Those who meet the criteria can include:

<sup>&</sup>lt;sup>9</sup> <u>https://www.adass.org.uk/media/5142/making-safeguarding-personal\_a-toolkit-for-responses\_4th-edition-2015.pdf</u>

<sup>&</sup>lt;sup>10</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/part/1/crossheading/safeguarding-adults-at-risk-of-abuse-or-neglect/enacted</u>

- Adults with care and support needs regardless of whether those needs are being met by the local authority
- Adults who don't have clearly identified needs, but who may still be vulnerable
- Adults who manage their own care and support through personal or health budgets
- $\circ$   $\;$  Adults who fund their own care and support  $\;$
- <u>Children and young people (1.11)</u> in specific circumstances
- The duties apply to all adults who meet the above criteria regardless of their <u>mental capacity<sup>11</sup></u> to make decisions about their own safety or other decisions relating to safeguarding processes and activities.

## Outside of scope of these guidelines

Adults in custodial settings i.e. prisons and approved premises. Prison governors and National Offender Management Services have responsibility for these arrangements. The Safeguarding Adults Board does however have a duty to assist prison governors on adult safeguarding matters. Local authorities are required to assess for care and support needs of prisoners which take account of their wellbeing. Equally, NHS England has a responsibility to commission health services delivered through offender health teams which contributes towards safeguarding offenders.

## 1.11. Children and young people

Where someone over 18 is still receiving children's services (e.g. in an education setting until the age of 25), and a safeguarding issue is raised, the matter should be dealt with through adult safeguarding arrangements. Children's social care and other relevant partners should be involved as appropriate. The level of needs is not relevant, and the young adult does not need to have eligible needs for care and support under the Care Act. Where there are concerns about children (including domestic abuse) then the <u>SET Child Protection Procedures<sup>12</sup></u> should be followed.

If a child or children is/are causing harm to an adult covered by the adult safeguarding procedures, action should be taken under these procedures, and a referral and close liaison with children's services should take place.

In respect of young carers, <u>S.1 Care Act 2014<sup>13</sup></u>, alongside <u>S.96 and S.97 Children</u> and Families Act 2014<sup>14</sup>, offers a joined up legal framework to identify young carers

http://www.legislation.gov.uk/ukpga/2005/9/contents

<sup>&</sup>lt;sup>12</sup> http://www.escb.co.uk/working-with-children/policies-and-guidance/

<sup>&</sup>lt;sup>13</sup> http://www.legislation.gov.uk/ukpga/2014/23/contents/enacted

<sup>&</sup>lt;sup>14</sup> http://www.legislation.gov.uk/ukpga/2014/6/contents/enacted

and parent carers and their support needs. Both Acts have a strong emphasis on outcomes and wellbeing.

## 1.12. Transition

Together the <u>Children and Families Act 2014<sup>15</sup></u> and the <u>Care Act 2014<sup>16</sup></u>, create a comprehensive legislative framework for transition, in preparation for when a child turns 18 (<u>Mental Capacity Act<sup>17</sup></u> applies once a person turns 16). Assessments of care needs should include issues of safeguarding and risk. Where there are ongoing safeguarding issues for a young person and it is anticipated there will be on reaching the age of 18, safeguarding arrangements should be discussed as part of transition support planning and risk management.

## 2.0. SECTION 2 ADULT SAFEGUARDING PROCEDURES

This section should be read in conjunction with the later sections on <u>information</u> <u>sharing (3.2)</u>, <u>confidentiality (3.3)</u>, <u>consent (3.4)</u>, <u>recording (3.5)</u>, <u>mental capacity</u> (<u>3.6)</u> and <u>risk (3.12)</u>.

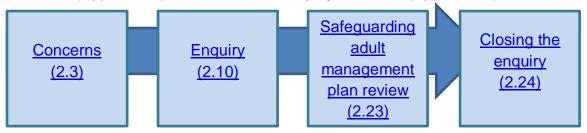
Where an adult meets the criteria as defined in the Care Act (see <u>2.3</u>), <u>Section 42 of</u> the Care Act 2014<sup>18</sup> states

"The local authority must make (or cause to be made) whatever enquiries it thinks necessary to enable it to decide whether any action should be taken in the adult's case (whether under this Part or otherwise) and, if so, what and by whom."

This is known as a Section 42 (S.42) enquiry.

## 2.1. The four-stage process

The safeguarding procedures have been structured within a four-stage process, the boxes below link to the relevant section. See also the safeguarding process flowchart (<u>Appendix 3</u>) and Section 42 enquiry flowchart (<u>Appendix 4</u>).



<sup>&</sup>lt;sup>15</sup> http://www.legislation.gov.uk/ukpga/2014/6/contents/enacted

<sup>&</sup>lt;sup>16</sup> http://www.legislation.gov.uk/ukpga/2014/23/part/1/crossheading/safeguarding-adults-at-risk-ofabuse-or-neglect/enacted

<sup>&</sup>lt;sup>17</sup> <u>http://www.legislation.gov.uk/ukpga/2005/9/contents</u>

<sup>&</sup>lt;sup>18</sup> http://www.legislation.gov.uk/ukpga/2014/23/enacted

#### 2.2. **Timescales**

The adult safeguarding procedures **do not** set definitive timescales; however, **target** timescales are indicated. Divergence from any timescales may be justified where:

- Information in the safeguarding adult concern form (2.7) (SETSAF) requires • clarification
- Adherence to the timescales would jeopardise achieving the outcome the adult at risk wants or it would not be in their best interests
- Significant changes in risk are identified that need to be addressed
- Supported decision making may require an appropriate resource not immediately available
- Other processes i.e. <u>Serious incidents (3.18)</u>, <u>Learning Disability Mortality</u> Reviews<sup>19</sup>, Domestic Homicide Reviews<sup>20</sup>, MARAC (3.16), criminal investigations, etc. need to be considered
- Adult at risks' physical, mental and/or emotional wellbeing may be temporarily compromised
- The concern is particularly complex, perhaps with other types of investigations running alongside it, or preceding the S.42 enquiry.

	TIMESCALES
Stage 1: <u>Concerns</u> (2.3) ♦ <u>See box for actions in</u> <u>stage 1</u>	<ul> <li>Immediate action in cases of emergency</li> <li>Initial conversation with the adult should be the same day that the concern is received</li> <li>Initial information gathering/initial risk assessment within 24 hours of being received into social care in other cases</li> <li>Decide whether to progress to enquiry within 48 hours of the concern being received into social care or justify and document reasons why this is unachievable</li> </ul>
Stage 2: Enquiry (2.10) See box for actions in stage 2	<ul> <li>A face to face conversation should then take place within 48 hours from when concern progressed to an enquiry</li> <li>Safeguarding management plan - Immediately depending on level of risk or within 48 hours from when the concern has progressed to the enquiry stage</li> <li>Safeguarding meeting - Within 14 working days of the concern being progressed to enquiry if required to agree actions/plans/risk management</li> <li>Target time for main enquiries to be completed</li> </ul>

 <sup>&</sup>lt;sup>19</sup> <u>https://www.adass.org.uk/the-learning-disability-mortality-review-leder-programme/</u>
 <sup>20</sup> <u>https://www.gov.uk/government/collections/domestic-homicide-review</u>

	within 20 working days of the enquiry commencing or justify and document reasons why this is unachievable
Stage 3: <u>Safeguarding Adult</u>	Where practicable, this should be completed within
Management Review (2.23)	25 working days and not more than 3 months of the
<ul> <li>See box for actions in stage 3</li> </ul>	enquiry commencing, but this would be dependent upon level of risk remaining and signed off by a manager
Stage 4: Closing the	Where possible, this should be completed within 28
Enquiry (2.24)	working days and not more than 3 months of the
<ul> <li>See box for actions in stage 4</li> </ul>	enquiry commencing unless there are unavoidable delays

### 2.3. **CONCERNS (Stage 1)**

An adult safeguarding concern is when there is a suspicion that an adult at risk is experiencing or has experienced, abuse or neglect, or there is a concern that the adult at risk is neglecting to look after their home, personal care, health or social requirements and it is having a negative effect on their quality of life and or safety. Therefore, an adult safeguarding concern should include an adult at risk, known or suspected abuse or neglect and a person alleged to have caused the abuse or neglect, alternatively the concern could be that an adult at risk is neglecting to take care of themselves, their home or hoarding. An adult at risk is someone who:

- 1) has or appears to have care and support needs
- 2) that they may be subject to, or may be at risk of, abuse and neglect
- 3) and may be unable to protect themselves against this.

For further details about types of abuse (4.1) and who may abuse, see SET Safeguarding Adult Handbook<sup>21</sup> and your local Safeguarding Adult Board website (appendix. 10). Essex County Council have produced a decision support guide<sup>22</sup> that may help if you are unsure whether something is a safeguarding concern on not.

http://www.essexsab.org.uk/professionals/guidance-policies-protocols/
 http://www.essexsab.org.uk/professionals/guidance-policies-protocols/ 21

## Immediate action by person/manager raising the concern

- Make an evaluation of the risk and take steps to ensure that the adult at risk is in no immediate danger
- Arrange any medical treatment
- If a crime is in progress or life is at risk, dial 999
- Encourage and support the adult at risk to report to the police if a crime is suspected and not an emergency situation (dial 101 or complete the online form)
- Take steps to preserve any evidence if a crime may have been committed, and preserve evidence through recording
- Ensure that others are not in danger
- Establish the adult at risk views/wishes are about the safeguarding issue, including trying to obtain consent to raise a concern
- Seeking consent with the adult at risk to share information, explaining what information will be shared and why
- If you are a paid employee or volunteer inform your manager
- Take any action in line with disciplinary procedures
- If manager is implicated please follow your organisations whistleblowing policy/Human Resource processes and local LADO procedure
- If your service is registered with the Care Quality Commission, and the incident constitutes a notifiable event, send a notification
- Record the information received, risk evaluation and all actions.

## 2.4. Safeguarding adult concern form (SETSAF)

The safeguarding adult concern form used in Southend, Essex and Thurrock is called a <u>SETSAF<sup>23</sup></u>. It is important to complete the safeguarding adult concern form (SETSAF) with as much information as possible. The following information is required:

<sup>&</sup>lt;sup>23</sup> <u>http://www.essexsab.org.uk/professionals/reporting-concerns-setsaf-forms/</u>

Demographic and contact details for the adult at risk,	If the adult has any cognitive impairment which may impede their ability to protect themselves
Details of the person who raised the concern	Any information on the person alleged to have caused harm
Needs incl. communication and on- going health needs	Wishes and views of the adult at risk, in particular consent
Factual details of what the concern is about; what, when, who, where	Advocacy involvement (includes family/friends)
Immediate risks and action taken to address risk	Information from other relevant organisations for example, CQC
Preferred method of communication	Any recent history (if known) about previous concerns of a similar nature or concerns raised
If reported as a crime include crime reference number, police station etc	Indications where an adult lacks capacity
Others at risk e.g. child in household, residents in care home	

If you suspect your manager or other senior staff are implicated, please follow your organisations whistleblowing policy (appendix 5) to support you in reporting the concern. You may also need to contact your local <u>LADO (2.19)</u>.

## 2.5. Initial conversations with the adult at risk

In the majority of cases, unless it is unsafe to do so, each concern will start with a conversation with the adult at risk. The adult at risk and/or their advocate should **not** have to repeat their story; this doesn't prevent clarification being sought where necessary. The **desired outcome by the adult** at risk should be clarified and confirmed at the end of the conversation(s), to:

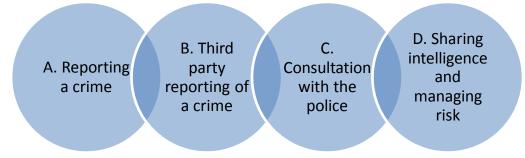
- Ensure that the outcome is achievable
- Ensure the outcome is realistic
- Balance risk and the adults' desire for justice and enhance their wellbeing
- Manage any expectations that the adult at risk may have and
- Give focus to the enquiry.

The **adult's views**, **wishes** and desired outcomes may change. There should be an on-going dialogue and conversation with the adult at risk to ensure their views and wishes are gained as the safeguarding process continues, and enquiries reviewed accordingly.

## 2.6. Referral to police

Where the safeguarding concerns arise from abuse or neglect deliberately intended to cause harm, as well as considering what steps are needed to protect the adult at risk, it may need to be reported as a crime. Where information is being shared with the Police without the consent of the individual, the organisation should evidence their decision-making process. Where a safeguarding concern has been raised with social care, the referrer should not assume that social care or other agencies will contact the police. Early engagement with the police is vital to support the criminal investigation.

In an emergency always dial 999. Non-emergency crimes can be reported on the phone using 101 or via the police <u>online portal<sup>24</sup></u>. Online reports will be reviewed within 24 hours.



Contact with the police will fall mainly into four main areas:

Police investigations should be coordinated with the local authority who may support other actions but should always be police led. Where the police are investigating a potential crime, social care should still make early safeguarding interventions to keep the adult safe. Close liaison with the police is important to inform them what is being done to reduce the risk.

## 2.7. Raising a concern with the local authority

The completed <u>SETSAF<sup>25</sup></u> should be sent to the appropriate <u>local authority in</u> <u>Southend, Essex or Thurrock (appendix 10).</u> Where abuse of an Essex resident takes place outside of Essex see <u>out of area concerns (appendix 6)</u>.

Where the Safeguarding Adult Concern Form ( $\underline{SETSAF^{25}}$ ) is received out of office hours, the Emergency Duty Service will undertake a <u>risk assessment (3.13)</u> on the information received.

The information in some concerns may be sufficiently comprehensive that immediate risks are being managed. In other cases, some clarification may be needed to establish whether the <u>criteria (2.3)</u> is met for a S.42 enquiry. Decisions need to

<sup>&</sup>lt;sup>24</sup> https://report.police.uk/

<sup>&</sup>lt;sup>25</sup> <u>http://www.essexsab.org.uk/professionals/reporting-concerns-setsaf-forms/</u>

consider all relevant information through a multi-agency approach, **including** the views of the adult at risk whilst considering <u>mental capacity (3.6)</u>.

If the adult at risk has <u>mental capacity (3.6)</u> and expresses a clear and informed wish not to pursue the matter further, the local authority should consider whether it is appropriate to close the concern. It should consider whether it has reasonable cause to suspect that the adult (or others) are at risk and if further information is necessary before deciding if action should be taken. The adult's consent is not required to take further steps, but the local authority must consider the importance of respecting the adult's own views. This decision will be made by the local authority by checking with the adult at risk and consulting with relevant partners and advocates.

Where the circumstances do not trigger a S.42 enquiry, the local authority may choose to carry out proportionate information gathering or assessments, to promote the adult's wellbeing and to support preventative action.

## 2.8. What can the referrer expect?

As a minimum, the referrer (or the safeguarding lead for the organisation) should:

- Be notified that the concern has been received
- Be contacted for further information if necessary
- Gather information for the local authority (if requested)
- Participate in meetings (where requested)
- Be notified the case has been closed.

Feedback from the safeguarding process about the appropriateness of referrals should be fed back to the organisation for training purposes. Please contact your local authority (appendix 10) if you **do not** receive notification or you have further information that you would like to share with social care. Cases should **not** be closed without the referrer being notified. If you are unhappy with the decisions made in the safeguarding process, consider looking through the section on resolution of safeguarding disagreements (appendix 7).

## Actions for social care upon receiving safeguarding adult concern form (SETSAF)

- Read the referral and contact the referrer for further detail if necessary
- Clarify that the adult at risk is safe, that their views have been sought and recorded and they are aware what action will be taken
- Check that issues of consent and mental capacity have been addressed
- In the event that the adult's wishes are being overridden, check that this is appropriate and that the adult understands why
- Review SET Child Protection Procedures if child/young person is at risk
- Establish the need for advocacy
- If the person allegedly causing the harm is also an adult with care and support needs, arrange appropriate care and support
- Make sure action is taken to safeguard others
- Assess any immediate risk and determine how soon you need to visit, discuss with line manager as appropriate
- Check with provider if Disclosure and Barring Service referral has been made
- If a crime has been committed, check if the police have been contacted
- Preserve forensic evidence and consider a referral to specialist services
- Make a referral under Prevent if appropriate
- Assess whether to progress to S.42 safeguarding enquiry
- Where there is no need for a S.42 enquiry, progress to closure or case management if more appropriate
- Make a referral for a Safeguarding Adult Review if appropriate
- Record the information received and all actions and decision
- Judgement is required when considering whether to progress to an enquiry and how quickly this should happen. Staff should ensure they have adequate information to inform the decision to progress, whilst acknowledging that risk may be the overriding factor.

## 2.9 Alternative pathways if your concern is not a safeguarding issue

The safeguarding concern form (SETSAF) should be used where there are concerns about an adult being abused or neglected. Essex County Council have produced a <u>decision support guide</u><sup>26</sup> that may help if you are unsure whether something is a safeguarding concern on not. However, raising a safeguarding concern is not always the most appropriate route into social care. Other pathways include:

• **Complaint** – This should be used if you have a complaint about a service provided by the local authority, an employee's attitude or behaviour or failure to fulfil its statutory responsibilities.

<sup>&</sup>lt;sup>26</sup> http://www.essexsab.org.uk/professionals/guidance-policies-protocols/

- **Care Act Assessment/Review** This is a right to be assessed by the local authority if someone appears to need care and support to complete daily activities. There is a right to an assessment regardless of the adults financial situation or whether the council thinks the adult will then be eligible for support from them. The assessment will help to decide if the adult needs care and support, and whether they are eligible for funding from the council towards the cost of that care and support. The assessment must be carried out with involvement from the adult and, where appropriate, someone who looks after them (perhaps a relative or friend). It can also involve someone else nominated by the adult to help get their views and wishes heard, or an independent advocate provided by the local authority.
- **Quality** If you want to report poor care (and there is NO safeguarding issue), you can do this by contacting either your local authority or by contacting the Care Quality Commission<sup>27</sup> and completing an online form.
- Carers Assessment If someone is caring for someone else aged 18 or over on a regular basis, without being paid for it, they are entitled to have a carer's assessment. The assessment provides an opportunity for adult social care to decide what support is needed to be a carer.

To access any of the alternative pathways please do not raise a safeguarding concern unless there are safeguarding issues but instead contact your local authority (appendix 10).

## 2.10. ENQUIRY (Stage 2)

When the local authority becomes aware of a situation that meets the criteria (2.3), highlighted previously, it **must** make or arrange an enquiry under Section 42 of the Care Act 2014<sup>28</sup> also known as a Section 42 enquiry.

'The local authority must make (or cause to be made) whatever enquiries it thinks necessary to enable it to decide whether any action should be taken in the adult's case (whether under this Part or otherwise) and, if so, what and by whom.' Care Act <u>2014</u><sup>28</sup>.

An enquiry should establish whether and what action needs to be taken to prevent or stop abuse or neglect (appendix 3 and appendix 4 show the safeguarding process).

https://www.cqc.org.uk/share-your-experience-finder?referer=promoblock
 http://www.legislation.gov.uk/ukpga/2014/23/enacted

## Actions for social care during the S.42 enquiry

- Visit the adult with care and support needs to confirm their wishes and views. Ensure the following are included:
  - Does the adult consent to proceed with the S.42 enquiry?
  - What are the adults concerns/experiences?
  - What would they like to happen next?
  - Would they like an advocate to support them?
- If the adult asks for enquiries to cease, it will be important to consider the wider risk and whether others could be affected by the issues raised. If risk is high or others are affected the enquiry will need to continue and this will need to be explained to the adult, ensuring their views are documented.
- Ensure, where capacity is doubted that a Mental Capacity Assessment is completed. Family/representatives should be consulted unless there are clear reasons why not to or they are un-befriended. In such circumstances an IMCA referral will need to be made.
- Create a safeguarding management plan to include what steps will be taken to assure the immediate and future safeguard of the adult, whether any additional support is needed and how risks will be reduced.
- Gather all relevant information and facts about the case.
- Decide whether a safeguarding adult meeting should be held. If so, ensure the reasons for the meeting are explained to the adult/representatives and ensure all relevant partner agencies are also invited.
- Review SET Child Protection Procedures if child/young person is at risk
- Document accordingly.

## 2.11. Planning an enquiry

All enquiries need to be planned and co-ordinated and key others identified. No organisation should undertake an enquiry prior to a planning discussion, unless it is necessary for the protection of the adult at risk or others. Enquiries are proportionate to the situation. Enquiries should be outcome focussed, and best suit the circumstances to achieve the outcomes for the adult at risk.

The degree of involvement of the local authority will vary from case-to-case, but at a minimum the local authority will be responsible for:

- decision making about how the enquiry will be carried out
- oversight of the enquiry
- decision making about what actions are required
- ensuring data collection is carried out
- quality assurance of the enquiry.

Regardless of the adult's preferred method of managing a personal budget, the local authority still retains its duty of care regarding the adult and their protection from abuse and neglect.

There are a number of different types of enquiries that may be triggered alongside a S.42 enquiry e.g. <u>Serious Incidents (3.18)</u><sup>29</sup>, <u>Learning Disability Mortality Reviews</u><sup>30</sup> etc. It is important to ensure that where there is more than one enquiry that information is dovetailed to avoid delays or duplication e.g. interviewing staff more than once or the adult at risk of abuse having to repeat their story. Other processes, including criminal proceedings (see referral to Police (2.5)), can continue alongside the safeguarding adult enquiry. Where there are Human Resource processes to consider, it is important to ensure an open and transparent approach with staff, and that they are provided with the appropriate support, including trade union representation.

## 2.12. Safeguarding management plan

The safeguarding management plan will be completed as part of the S.42 enquiry by the social worker. In many cases the provision of care and support may be important in addressing the risk of abuse or neglect, where this is the intention the safeguarding management plan must be specific as to how this intervention will achieve this outcome.

The safeguarding management plan should be started at the concern stage and outline the roles and responsibilities of all involved, including the lead worker who will monitor and review the safeguarding management plan, and when this will happen. Safeguarding management plans should be made with the full participation of the adult at risk.

The **Safeguarding management plan** should set out:

https://www.england.nhs.uk/wp-content/uploads/2015/04/serious-incidnt-framwrk-upd.pdf
 https://www.adass.org.uk/the-learning-disability-mortality-review-leder-programme/



Is there any support, treatment or therapy, including on-going advocacy?

Are any modifications needed in the way services are provided?

How will the adult be supported to seek justice or redress?

What is the on-going risk management strategy?

## 2.13. Other organisation support in S.42 enquiries

S.42 places a duty on local authorities to make enquiries, or to ask others to make enquiries, where they reasonably suspect that an adult in its area is at risk of neglect or abuse  $(S.42)^{31}$ .

The local authority **retains the responsibility** for ensuring that the concern is referred to the right place and is acted upon. While many enquiries will require significant input from a social care practitioner, there will be aspects that should and can be undertaken by others. In many cases the referrer (or organisation) who already knows the adult at risk, may be best placed to gather information supported by their organisations safeguarding adult lead. They may be a housing support worker, a GP or other health worker such as a community nurse or a social worker.

The local authority retains this responsibility regardless of who is funding the individual (personal budgets/personal health budgets).

There is a statutory duty<sup>32</sup> of co-operation and in most cases there will be an expectation that the requests for information will be made as requested. The statutory duty does not apply if co-operation would be incompatible with its own duties or would have an adverse effect on its own functions.

Where another organisation is being asked to gather information, this should be done guickly to avoid any unnecessary delays. If a local authority asks another organisation for information/reports, it should clearly state:

What information is being asked for

 <sup>&</sup>lt;sup>31</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/section/42/enacted</u>
 <sup>32</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/enacted</u>

- Why the information is being asked for
- Who will be speaking with the adult at risk
- Timescales for when the information/report needs to be returned

If the local authority has asked someone else to gather information, it is able to challenge the organisation if it considers that the process and/or outcome is unsatisfactory using local escalation procedures (appendix 7). The local authority may undertake an additional enquiry, for example, if the original fails to address significant issues. The key consideration of the safety and wellbeing of the adult at risk must not be compromised during any discussions or escalation and it is important to emphasise that the duty to co-operate is mutual.

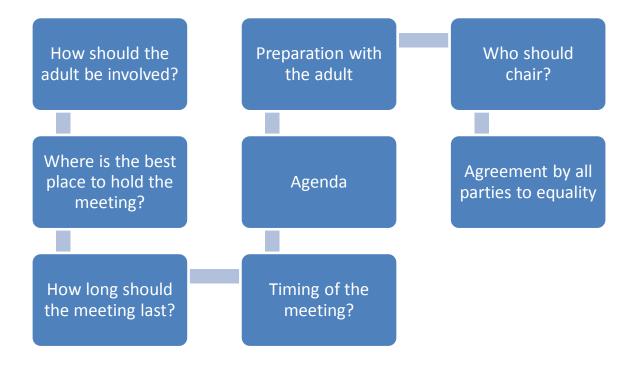
## 2.14. Safeguarding meetings

Where the enquiry is complex, it may be appropriate for a safeguarding meeting to be held. Any organisation can call a meeting. Where enquiries are simple, it may not be necessary to hold a meeting. Action should never be put on hold, due to the logistics of arranging meetings. Adults at risk **should** be invited to participate in any meetings about them. If the adult at risk does not have the <u>mental capacity (3.6)</u> to attend, then an <u>advocate (3.8)</u> should represent their views. Meetings can be face to face, virtual or by phone and are held when two or more different organisations are involved in a discussion about the case. A <u>record (3.5)</u> **must** be kept of all safeguarding meetings and securely stored in line with current law (<u>Article 30</u> <u>General Data Protection Regulations</u><sup>33</sup>).

Agencies must be advised in advance of who will be present at the meeting. Depending on the circumstances it may be necessary to hold the meeting in separate parts where it is not appropriate for the adult at risk (and or their representative) and the <u>person alleged to have caused harm (3.10)</u> to be together or where the police are attending. It is not permissible for the police to engage with the person alleged to have caused harm outside of the criminal justice process.

Effective involvement of adults at risk and/or their representatives in safeguarding meetings requires creativity and thinking in a person-centred way.

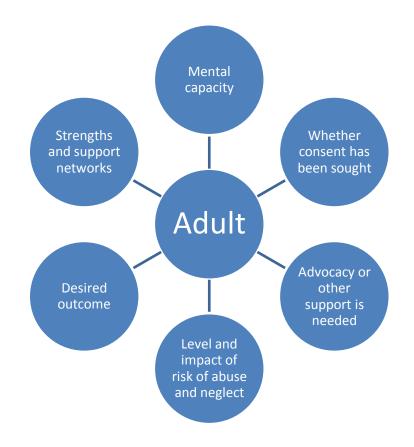
<sup>&</sup>lt;sup>33</sup> <u>https://gdpr-info.eu/art-30-gdpr/</u>



## 2.15. Supporting the adult

The **strengths of the adult at risk** should always be considered. Mapping out with the adult and identifying their strengths and those of their personal network, may reduce risks sufficiently so that adults feel safe without the need to take matters further. Risk should be assessed and managed at the beginning of the enquiry and reviewed throughout. A multi-agency approach to risk should aim to:

- Prevent further abuse or neglect
- Keep the risk of abuse or neglect at a level that is acceptable to the adult
- Support the adult at risk to continue in the risky situation if that is their choice and they have the mental capacity to make that decision.



The key questions that should be asked during an enquiry are:

- What outcome does the adult at risk want?
- What would a successful enquiry look like?
- What prevention measures need to be in place?
- How can risk be reduced?

## 2.16. Support for people who are alleged to have caused harm

Everyone should be aware that abuse is a serious matter that can lead to a criminal conviction and the police may be informed. Risk assessments should consider the level of risk posed to others. When considering action for alleged to have caused harm, prevention and action to safeguard adults should work in tandem.

Where the person is also an adult who has care and support needs, organisations should consider what support and actions may help them not to abuse others. For example, enquiries may indicate that abuse was caused because the adult's needs were not met and therefore a review of their needs should be made.

Where the person alleged to have caused harm is a carer, consideration should be given to whether they are themselves in need of care and support. Checks might be made whether staff were provided with the right training, supervision and support. Whilst this does not condone deliberate intentions of abuse, prevention strategies do reduce the risk of it occurring again.

To ensure the safety and wellbeing of others, it may be necessary to take action against the person or organisation alleged to have caused harm and contact your local <u>LADO (2.19)</u>.

Where the case may involve a prosecution, the police and the Crown Prosecution Service will take the lead sharing information within statutory guidance.

The police may also consider action under <u>Common Law Police Disclosure</u><sup>34</sup> which is the name for the system that has replaced the 'Notifiable Occupations Scheme'. The Common Law Police Disclosure addresses risk of harm regardless of the employer or regulatory body and there are no lists of specific occupations. The Common Law Police Disclosure focusses on disclosure where there is a public protection risk. Disclosures are subject to thresholds of 'pressing social need'. The 'pressing social need' threshold for making a disclosure under common law powers is considered to be the same as that required for the disclosure of non-conviction information by the <u>Disclosure and Barring Service under Part V of the Police Act</u> <u>1997</u><sup>35</sup>.

## 2.17. Disclosure and Barring Service (DBS)

The <u>Disclosure and Barring Service<sup>36</sup></u> exists to help employers make safer recruitment decisions and prevent unsuitable people from working with adults or children. The service is responsible for:

- processing requests for criminal records checks
- deciding whether a person should be barred from working with vulnerable groups, including children
- maintaining lists of people who have been barred from working with vulnerable groups.

Employers are under a duty to make a referral to the DBS if they have dismissed or removed an employee from working in regulated activity, following harm to a child or adult or where there is a risk of harm. Regulated activity includes healthcare, personal care, social work, assistance with general household matters, assistance in the conduct of a person's affairs (e.g. under a power of attorney or deputyship) or transporting or escorting a person. The term includes day-to-day management of regulated activity and covers any frequency of activity including one-off occurrences.

The local authority is considered a provider of regulated activity, and thus under a duty to make a referral to the DBS, if:

- It is responsible for management or control of the activity
- it is carried out for the purposes of the local authority and

<sup>&</sup>lt;sup>34</sup> <u>https://www.gov.uk/government/publications/common-law-police-disclosure</u>

<sup>&</sup>lt;sup>35</sup> https://www.gov.uk/government/publications/dbs-code-of-practice

<sup>&</sup>lt;sup>36</sup> https://www.gov.uk/government/organisations/disclosure-and-barring-service/about

• it makes or authorise arrangements for another person to engage in the activity.

The local authority also has a power to make a referral to the DBS if it thinks a person has harmed a child or adult (or there is a risk of harm) and thinks the person may engage in regulated activity in future.

## 2.18. People in a position of trust

Where it is considered that a referral should be made to the <u>DBS<sup>37</sup></u> careful consideration should be given to the type of information needed. This is particularly pertinent for people in a position of trust. Where appropriate, employers should report workers to the statutory and other bodies responsible for professional regulation such as the General Medical Council, the Nursing and Midwifery Council and the Health & Care Professions Council. The legal duty to refer to the DBS may also apply.

## 2.19. Local Authority Designated Officers (LADO)

Where there is an ongoing risk of that person in a position of trust causing harm to other adults or children consideration should be given to contacting the LADO (children or adult) in the appropriate local authority, so that they can assess the need for further action.

There may be concerns about a person's private life that indicate that they may pose a risk in a professional or voluntary caring role. In these circumstances the LADO should be contacted via <u>the local authority safeguarding adult lead (appendix 10)</u> for advice.

## 2.20. Safer recruitment

All statutory or voluntary agencies that employ staff or volunteers to work with adults, should ensure their recruitment and vetting procedures are sufficiently stringent and robust, to ensure employees are appropriately qualified and personally suitable for the responsibilities of the role. This can be achieved by adopting safer recruitment policies and procedures designed to identify and exclude those candidates who may pose a risk of abuse to adults, see <u>SET Safer Recruitment guidance<sup>38</sup></u>.

## 2.21. Organisational safeguards

A provider concern is when there is an indication that a service, as a whole, has an area or number of areas working below standard and there is a risk to the health and well-being of residents. It is often relating to quality of care being provided, which

<sup>&</sup>lt;sup>37</sup> https://www.gov.uk/government/organisations/disclosure-and-barring-service/about

<sup>&</sup>lt;sup>38</sup> http://www.essexsab.org.uk/professionals/guidance-policies-protocols/

does not meet the threshold for safeguarding, but can still indicate some practice issues which need improving.

Organisational abuse is the mistreatment or abuse or neglect of an adult at risk by a regime or staff within settings and services that adults at risk live in or use, that violate the person's dignity, resulting in lack of respect for their human rights. Organisational abuse occurs when the routines, systems and regimes of an organisation result in poor or inadequate standards of care and poor practice which affects the whole setting and denies, restricts or curtails the dignity, privacy, choice, independence or fulfilment of adults at risk.

When identifying organisational abuse, the following should be considered;

- Do we have concerns that adults are at risk or experiencing harm, abuse, mistreatment or neglect?
- Do the concerns relate to quality or contractual concerns as opposed to safeguarding?
- Trends or patterns are emerging from data that suggest poor quality care in a resource/establishment
- Where the same person is suspected to have caused abuse or harm
- Where a group of individuals are alleged to be causing harm
- Repeat or previous history of safeguarding concerns for the adult
- History of quality issues; suspensions/terminations relating to the provider
- Care Quality Commission (CQC) reports is the service rated as safe? Are adults at risk protected from abuse and avoidable harm?
- Is there a registered manager?
- Were concerns raised at the last assessment or review?

For further information on how organisational safeguards are managed, please see <u>SET guidance on managing and responding to organisational safeguarding</u> <u>concerns</u><sup>39</sup> or contact your <u>local authority (appendix 10)</u>.

## 2.22. Death during a safeguarding enquiry

Under S.43 Care Act (a SAB may do anything which appears to it to be necessary or desirable for achieving its objective) the following guidance applies if the adult dies: **If safeguarding adult enquiries are already in progress -** Safeguarding procedures must be completed if they have begun before someone dies. Someone passing away during an enquiry should not result in the process stopping. It is important to complete the process and arrive at an outcome.

<sup>&</sup>lt;sup>39</sup> <u>http://www.essexsab.org.uk/professionals/guidance-policies-protocols/</u>

**If safeguarding adult enquiries have NOT begun -** Safeguarding procedures should be started when an adult dies if abuse is suspected as being a contributing factor and:

- there are lessons to be learnt or
- there is a possibility that others are or may be affected.

Any case currently being progressed under a safeguarding enquiry where harm, abuse or neglect of an adult at risk has caused or contributed to their death must be raised with the police and the <u>coroner</u><sup>40</sup>. The role of the coroner can be found <u>here</u><sup>41</sup>.

### 2.23. SAFEGUARDING ADULT MANAGEMENT PLAN REVIEW (Stage 3) The purpose of the review is to:

The purpose of the review is to:

- Evaluate the effectiveness of the adult safeguarding management plan
- Evaluate whether the safeguarding management plan is meeting/achieving outcomes
- Evaluate risk.

The identified lead in the local authority should monitor the safeguarding management plan on an on-going basis, within agreed timescales to ensure the recommendations are recorded and there are details about who is going to follow these up. Reviews of adult safeguarding management plans, and decisions about safeguarding management plans should be communicated and agreed with the adult at risk. Following the review process, it may be determined that the safeguarding management plan:

- is no longer required or
- needs to continue or
- needs to be amended to account for new circumstances.

Any changes or revisions to the plan should be made and new review timescales set (if needed) and how these will be monitored. It may also be agreed, if needed, to instigate a new adult safeguarding <u>S.42 enquiry (2.10)</u>. If the decision is that further enquiries would be a disproportionate response to new or changed risks, further review and monitoring may continue.

<sup>&</sup>lt;sup>40</sup> <u>https://www.gov.uk/after-a-death/when-a-death-is-reported-to-a-coroner</u>

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/28 3937/coroner-investigations-a-short-guide.pdf

## Actions for social care during the safeguarding management plan review

- Review the safeguarding management plan
- Ensure that any recommendations have been implemented
- Ascertain that risks have been reduced sufficiently and that the adults' safety and wellbeing continue to be sustained
- Evaluate the effectiveness of the safeguarding management plan to ensure it is achieving outcomes and alter if necessary
- Ensure the adult agrees the review.

## 2.24. CLOSING THE ENQUIRY (Stage 4)

Safeguarding enquiries can be closed at any stage, however, it is good practice where other assessments or reviews are planned following the safeguarding enquiry, that a standard routine check is made to ensure there has been no reoccurrence of concerns. Prior to closing a safeguarding enquiry, the following should be undertaken and evidenced in the enquiry:

- The reason for closing the case and the outcome of the enquiry
- The views of the adult/advocate in relation to the proposed closure
- The views of the referrer and or provider if involved
- The social worker/manager responsible should ensure that **all** actions have been taken including the completion of an adult safeguarding management plan. This is essentially a risk management plan which could/should be used with the adult/family/advocate/provider to capture how risks will be minimised whilst enquiries are being undertaken and to show how they will be managed/reduced in the longer term.

## 2.25. Closing the enquiry and other investigations or enquiries

It is not acceptable to close a safeguarding enquiry based on whether there is enough evidence for the police to proceed. The local authority may still have sufficient evidence to substantiate the safeguard based on balance of probability, therefore the safeguard should not be closed until all appropriate actions and safeguarding management plans have been implemented to minimise the risk.

In cases where there is ongoing disciplinary investigations, criminal investigations and pending court actions, the adult safeguarding process can be closed, but **only** when there is assurance that the adult is safeguarded and there a clear risk management plan in place that reduces the risk. However, where a <u>Serious Incident (SI)(3.19)</u> investigation is being undertaken by health colleagues, the safeguarding enquiry should remain open until the SI has been completed, the local authority are satisfied with the outcome, and the risk has been minimised.

**All** closures regardless of the stage they have reached are subject to an evaluation of outcomes by the adult at risk. If the adult disagrees with the decision to close the enquiry, their reasons should be fully explored and alternatives offered.

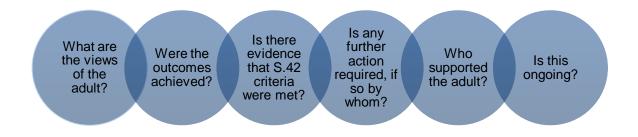
## Actions for social care when closing the enquiry

- Agreements with the adult to closure
- Advice and Information provided
- · Any onwards referrals have been completed
- · All organisations involved in the enquiry updated and informed with the outcome
- Feedback has been provided to the referrer
- Action taken with the person alleged to have caused harm have been completed
- Action taken to support other adults at risk
- Referral using the SET Child Protection Procedures made (if necessary)
- Consideration for a SAR
- Any recommendations to be recorded, detailing when and who follows them up.

## 2.26. Enquiry reports

When the enquiry is complete, a multi-agency report will be drafted by the local authority. This will detail responses from all agencies and an action plan. This report should be disseminated to all named agencies to ensure their commitment to delivering the actions and agreement to the report contents. Reports need to be concise, factually accurate and address general and specific personalised issues.

They should cover:



In some safeguarding enquiries, where there are other investigations for example, a disciplinary investigation, appropriate summaries of these might be appended to the Enquiry Report. In drawing up the report, the following should be included:

- A review of the risk assessment and any adjustments to the safeguarding management plan
- A review of the outcomes that the adult at risk wanted and the whole process or intervention completed to achieve with them
- Details of who will be taking forward any further actions and who will be monitoring these.

The report should be quality assured by a manager and analysed to assess whether there are gaps or contradictions and that information has been triangulated, i.e. is the report evidence based, and is there sufficient corroboration to draw conclusions. The report and recommendations of the enquiry should be discussed with the adult at risk and or their advocate, who may have a view about whether it has been completed to a satisfactory standard.

## 3.0. SECTION 3 - ADULT SAFEGUARDING PRACTICE

This section sets out the essential work that must be considered throughout adult safeguarding. In every case there must be evidence of due diligence and attention to mental capacity (3.6).

## 3.1. Professional curiosity

Professional curiosity is the capacity and communication skill to explore and understand what is happening within an adult rather than making assumptions or accepting things at face value. Professional curiosity can require practitioners to think 'outside the box', beyond their usual professional role, and consider circumstances holistically.

Curious professionals will spend time engaging with adults. They will ask questions (in an open way) and seek clarity if uncertain and will be open to the unexpected.

## 3.2. Information sharing

Information sharing should be timely. Co-operation between organisations to achieve outcomes is essential and action co-ordinated keeping the safety of the adult as paramount. Where one organisation is unable to progress matters further, for example a criminal investigation may be completed but not necessarily achieve desired outcomes (e.g. criminal conviction), the local authority in consultation with the adult at risk and others should decide if and what further action is needed. Sharing the appropriate information, at the right time with the right people, is fundamental to good safeguarding practice. Partner organisations may be asked to share information through agreed information sharing protocols<sup>42</sup> and in line with all legislative requirements including General Data Protection Regulations (GDPR).

'Vital interest' is a term used in the Data Protection Act to permit sharing of information where it is critical to prevent serious harm or distress, or in life-threatening situations. If the only person that would suffer if the information is not shared is the subject of that information, and they have mental capacity to make a decision about it, then sharing it may not be justified.

## 3.3. Confidentiality

A duty of confidence arises when sensitive personal information is obtained and/or recorded in circumstances where it is reasonable for the subject of the information to expect that the information will be held in confidence. Adults at risk provide sensitive information and have a right to expect that the information (provided by them as well as others) will be treated respectfully and that their privacy will be maintained.

<sup>&</sup>lt;sup>42</sup> <u>http://www.essexsab.org.uk/professionals/guidance-policies-protocols/</u>

## 3.4. Consent in relation to safeguarding

Adults at risk should have accessible information available so they can make informed choices about safeguarding: what the choices mean, risks and benefits and possible consequences. Organisations will need to clearly define the various options to help support them to make a decision about their safety.

Adults at risk may not give their consent to a concern being raised, a safeguarding enquiry or the sharing of safeguarding information for several reasons. For example, they may;

- be unduly influenced, coerced or intimidated by another
- be frightened of reprisals
- fear losing control
- not think they are at risk
- not trust social services or other partners or
- fear that their relationship with the person alleged to have caused harm will be damaged.

Reassurance and appropriate support may help to change their view on whether it is best for the adult at risk to share information.

### Staff should consider the following and:

- Explore the reasons for any concerns what are they worried about?
- Explain the concern and why you think it is important to share the information
- Tell the adult with whom you may be sharing the information with and why
- Explain the benefits, to them or others, of sharing information could they access better help and support?
- Discuss the consequences of not sharing the information could someone come to harm?
- Reassure them that the information will not be shared with anyone who does not need to know
- Reassure them that they are not alone and that support is available to them

If, after this, the adult refuses intervention to support them with a safeguarding concern, or requests that information about them is not shared with other safeguarding partners, in general, their wishes should be respected.

However, there are circumstances where staff can override such a decision, inclu	ding:
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- The adult at risk lacks the mental capacity to make that decision about sharing the information
- Emergency or life-threatening situations may warrant the sharing of relevant information with the emergency services without consent
- Others that are, or may be, at risk, including children
- Sharing the information could prevent a crime
- A criminal offence is suspected to have been committed
- The risk is unreasonably high and meets the criteria for a multi-agency risk assessment conference referral
- Staff are implicated
- There is a court order or other legal authority for taking action without consent
- The person alleged to have caused harm has care and support needs and may also be at risk
- The adult at risk has the mental capacity to make that decision, but there are suspicions they may be under duress or being coerced

The circumstances above can be found in various pieces of <u>legislation</u><sup>43</sup>. <u>Article 85</u> <u>Data Protection Act</u><sup>44</sup> provides for a lawful ground for the processing of personal data of an adult at risk, without consent if the circumstances justify it and where it is in the public interest, and necessary for:

(i) protecting an individual from neglect or physical, mental or emotional harm or(ii) protecting the physical, mental or emotional well-being of an individual.

In such circumstances, it is important that consent is sought and that a record of the decision-making process is kept. Advice should be sought from managers if unsure before overriding the adult's decision, except in emergency situations. Managers should make decisions based on whether there is an overriding reason which makes it necessary to take action without consent and whether doing so is proportionate because there is no less intrusive way of ensuring safety. Legal advice should be sought where appropriate. If the decision is to take action without the adult's consent, then unless it is unsafe to do so, the adult should be informed that this is being done and of the reasons why.

<sup>&</sup>lt;sup>43</sup> <u>https://www.scie.org.uk/care-act-2014/safeguarding-adults/sharing-information/what-does-the-law-say.asp#careact</u>

<sup>&</sup>lt;sup>44</sup> https://publications.parliament.uk/pa/bills/cbill/2017-2019/0153/amend/data\_daily\_pbc\_0312.8-14.html

If the decision is not to share safeguarding information, or not to intervene, staff should:

- Support the adult at risk to weigh up the risks and benefits of different options
- Ensure they are aware of the level of risk and possible outcomes
- Offer to arrange for them to have an advocate or peer supporter
- Offer support for them to build confidence and self-esteem if necessary
- Agree on and record the level of risk the adult is taking
- Record the reasons for not intervening or sharing information
- Regularly review the situation
- Try to build trust to enable the adult at risk to better protect themselves.

It is important that the risk of sharing information is also considered. In some cases, such as <u>domestic abuse (4.2)</u> or hate crime, it is possible that sharing information could increase the risk to the adult. Safeguarding partners need to work jointly to provide advice, support and protection to the adult at risk to minimise the possibility of worsening the relationship or triggering retribution from the person alleged to have caused harm.

#### 3.5. Recording actions under adult safeguarding

A record of all actions and decisions must be made. Each organisation will have its own recording system. Good record keeping is a vital component of safe practice. When abuse or neglect is raised managers need to look for past incidents, concerns, risks and patterns. We know that in many situations, abuse and neglect arise from a range of incidents over time. In the case of providers registered with CQC, it is good practice that records of these should be available to service commissioners and the CQC so they can take the necessary action.

#### Minimum requirements

- Date and circumstances of concerns and subsequent action
- Decision making processes and rationales
- Risk assessments and risk management plans
- Consultations and correspondence with key people
- Advocacy and support arrangements
- Safeguarding management plans
- Outcomes
- Feedback from the adult and their personal support network
- Differences of professional opinion
- Referrals to professional bodies.

Records (including emails) may be disclosed in courts in criminal or civil actions. All organisations should audit safeguarding concerns and outcomes as part of their quality assurance process. Supervisors should ensure that staff are clear about their responsibilities when recording information.

Learning lessons from past mistakes and missed opportunities highlighted in Safeguarding Adult Reviews (3.19), Child Safeguarding Practice Review<sup>45</sup> (formally serious case reviews) and other reports emphasise the need for quality recording especially when managing abuse, neglect and risk. This includes providing rationales for actions and decisions, whether they were taken, and if not the reasons for this. Quality recording of adult safeguarding not only safeguards adults, but also protects workers by evidencing decision making based on the information available at the time. Scrutinising data periodically will assist with staying abreast of emerging themes and is a general indicator of growing risk and the general state of the safeguarding system.

# 3.6. Mental capacity Act (MCA)

The Mental Capacity Act 2005<sup>46</sup> provides a statutory framework to empower and protect those who may lack mental capacity to make decisions for themselves; and establishes a framework for making decisions on their behalf. This applies whether the decisions are life-changing events or everyday matters. All decisions taken in the adult safeguarding process must comply with the Act.

The Mental Capacity Act outlines five statutory principles that underpin the work with adults who may lack mental capacity:

- 1. A person must be assumed to have capacity unless it is established that he lacks capacity.
- 2. A person is not to be treated as unable to make a decision unless all practicable steps to help him to do so have been taken without success.
- 3. A person is not to be treated as unable to make a decision merely because he makes an unwise decision.
- 4. An act done, or decision made, under this Act for or on behalf of a person who lacks capacity must be done, or made, in his best interests.
- 5. Before the act is done, or the decision is made, regard must be had to whether the purpose for which it is needed can be as effectively achieved in a way that is less restrictive of the person's rights and freedom of action.

Mental Capacity refers to the ability to make a decision about a particular matter at the time the decision is needed. It is always important to establish the mental capacity of an adult who is at risk of abuse or neglect to understand:

- Planned interventions and decisions about their safety
- Their safeguarding management plan and how risks are to be managed to prevent future harm
- Sharing their information.

 <sup>&</sup>lt;sup>45</sup> <u>http://www.legislation.gov.uk/ukdsi/2018/9780111167540</u>
 <u>http://www.legislation.gov.uk/ukpga/2005/9/contents</u>

In accordance with the Mental Capacity Act, the local authority must presume that an adult at risk has the mental capacity to make a decision unless there is a reason to suspect that mental capacity is in some way compromised. Where the adult may lack mental capacity to make decisions about managing an abusive and risky situation, their mental capacity must be assessed, and any decision made in their best interests. There is a statutory requirement for anyone making a best interest decision to have regard to the <u>Code of Practice for the Mental Capacity Act</u><sup>47</sup>. Practitioners must evidence how they considered this in terms of the adult at risk. In circumstances where the adult making a decision has a history of fluctuating capacity, <u>a Mental Capacity Assessment<sup>48</sup></u> should always be completed. If the adult has mental capacity to make decisions in this area of their life and they decline assistance, this limits the range of interventions the local authorities or its partners can make on behalf of the person and in their best interests. In such cases the focus must be on harm reduction.

It is a criminal offence to ill-treat or wilfully neglect a person who lacks capacity to make relevant decisions (S.44 of the Mental Capacity Act)<sup>49</sup>. The penalty for the offence is a fine up to £5000 and or imprisonment for up to 5 years.

The <u>Mental Health Act 1983</u><sup>50</sup> is used for those who need treatment for a serious mental disorder and that they receive this treatment, even against their wishes, if there are sufficient risks to their own health or safety or risks to the safety of others. The MCA Code of Practice<sup>40</sup> makes it clear that everyone should seek to use the MCA to make decisions if that is possible rather than using the Mental Health Act.

For more information see the <u>SET Mental Capacity Act Guidance<sup>51</sup></u>.

# 3.7. Independent Mental Capacity Advocate (IMCA)

"The purpose of the IMCA service is to help adults who lack the mental capacity to make important decisions about serious medical treatment and changes of accommodation and who have no family or friends that it would be appropriate to consult about those decisions. The IMCAs will work with and support adults who lack mental capacity and represent their views to those who are working out their best interests." (Chapter 10, MCA Code of Practice<sup>52</sup>).

An Independent Mental Capacity Advocate (IMCA) should be appointed to support adults who lack mental capacity through the safeguarding process. An IMCA can be appointed if the person has no friends or relatives, if friends or family are unwilling or

<sup>&</sup>lt;sup>47</sup> <u>https://www.gov.uk/government/publications/mental-capacity-act-code-of-practice</u>

<sup>&</sup>lt;sup>48</sup> http://www.essexsab.org.uk/professionals/mental-capacity-act-and-deprivation-of-libertysafeguards/

<sup>&</sup>lt;sup>49</sup> http://www.legislation.gov.uk/ukpga/2005/9/section/44

<sup>&</sup>lt;sup>50</sup> http://www.legislation.gov.uk/ukpga/2007/12/contents

<sup>&</sup>lt;sup>51</sup> <u>http://www.essexsab.org.uk/professionals/mental-capacity-act-and-deprivation-of-liberty-safeguards/</u>

<sup>&</sup>lt;sup>52</sup> https://www.gov.uk/government/publications/mental-capacity-act-code-of-practice

unable to support the decision-making process or if they are involved in the alleged abuse. For more information see the SET Mental Capacity Act Guidance<sup>27</sup>.

#### **3.8**. **Advocacy**

The Care Act 2014<sup>53</sup> requires that a local authority must arrange, where appropriate, for an Independent Advocate to represent and support an adult at risk in a safeguarding enquiry or SAR where the adult has 'substantial difficulty' in being involved in the process and where there is no other appropriate individual to help them.

There are distinct differences between an Independent Mental Capacity Advocate (IMCA) introduced under the Mental Capacity Act 2005<sup>54</sup>, and an Independent Advocate introduced under the Care Act 2014<sup>49</sup>. Independent Advocates cannot undertake advocacy services under the Mental Capacity Act, however where there is an appointed IMCA they may also take on the role of Independent Advocate under the Care Act.

There are also differences in formal and informal advocacy.

Formal Advocacy	Informal advocacy
<ul> <li>usually involves long-term, personal relationships</li> <li>advocates are appointed under various pieces of legislation and include guardians, financial managers and attorneys and</li> <li>may be appointed indefinitely when someone lacks capacity, for examples someone with advanced dementia.</li> </ul>	<ul> <li>an advocate has no legal power to act on the adults behalf</li> <li>the advocates role includes the provision of support necessary to seek redress in any dispute</li> <li>acts on the adults behalf, but decisions are made by the adult. If the adult is incapable of expressing his/her wishes, the informal advocate may act on the wishes of the guardian or other formal advocate.</li> </ul>

#### 3.9. **Recovery & resilience**

Adults who have experienced abuse and neglect may need to build up their resilience. This is a process whereby adults use their own strengths and abilities to overcome what has happened, learn from the experience and have an awareness that may prevent a reoccurrence, or at the least, enable adults to recognise the signs and risks of abuse and neglect, and know who and how to contact for help. Recovery and resilience should be considered as part of the safeguarding management plan and/or at case closure.

 <sup>&</sup>lt;sup>53</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/contents/enacted</u>
 <u>http://www.legislation.gov.uk/ukpga/2005/9/contents</u>

The process of resilience is evidenced by:

- The ability to make realistic plans and being capable of taking the steps necessary to follow through with them
- A positive perception of the situation and confidence in the adult's own strengths and abilities
- Increasing their communication and problem-solving skills.

Resilience processes that either promote well-being or protect against risk factors, benefit adults at risk and increase their capacity for recovery. This can be done through individual coping strategies assisted by:

- Strong personal networks and communities
- Social policies that make resilience more likely to occur
- Handovers/referrals to other services for example care management, or psychological services to assist building up resilience
- Restorative practice

## 3.10. Equality

A requirement under the <u>Equality Act 2010<sup>55</sup></u> is for provision and adjustments to enable disabled people equal access to information and advice. The nine protected groups are:

- age
- disability
- gender reassignment
- marriage and civil partnership
- pregnancy and maternity
- race
- religion or belief
- sex
- sexual orientation.

Ensuring equality may reduce or remove substantial difficulty and allow the adult to fully understand and participate in the safeguarding process. Safeguarding provision should be offered irrespective of the adult's protected characteristics. Reasonable adjustments should be made to ensure that the adult can fully participate in the safeguarding process e.g. communication aids, translators, providing female staff, and not allowing personal experiences and prejudice to negatively impact professional decision making.

<sup>&</sup>lt;sup>55</sup> <u>https://www.gov.uk/guidance/equality-act-2010-guidance</u>

# 3.11. Support for vulnerable witnesses in the criminal justice process

Special Measures were introduced through legislation in the <u>Youth Justice and</u> <u>Criminal Evidence Act 1999<sup>56</sup></u> and include a range of measures to support witnesses to give their best evidence and to help reduce some of the anxiety when attending court. Measures in place include the use of screens around the witness box, the use of live-link or recorded evidence-in-chief and the use of an intermediary to help witnesses understand the questions they are being asked and to give their answers accurately. It is crucial that reasonable adjustments are made, and appropriate support given, so everyone can get equal access to justice.

If the person alleged to have caused harm is a young person or has a mental disorder or learning disability or difficulty in understanding or communicating, and they are interviewed at the police station, they are entitled to the support of an 'appropriate adult' under the provisions of the <u>Police and Criminal Evidence Act 1984</u> <u>Code of Practice</u><sup>57</sup>. Local authorities are responsible for ensuring that an appropriate adult service is available.

#### 3.12. Risk

Safeguarding is fundamentally managing risk about the safety and wellbeing of an adult at risk whilst taking <u>a person centred approach (1.9)</u>.

- Risks can be real or potential
- Risks can be positive or negative
- Risks should take into account all aspects of an adults wellbeing and personal circumstances.



<sup>&</sup>lt;sup>56</sup> <u>http://www.legislation.gov.uk/ukpga/1999/23/contents</u>

<sup>&</sup>lt;sup>57</sup> https://www.gov.uk/guidance/police-and-criminal-evidence-act-1984-pace-codes-of-practice

Not every situation or activity will entail a risk that needs to be assessed or managed. The risk may be minimal and no greater for the adult at risk, than it would be for any other person.

#### 3.13. Risk assessment

Risk assessment involves collecting and sharing information through observation, communication and investigation. It is an on-going process that involves persistence and skill to assemble and manage relevant information in ways that are meaningful to all concerned. Risk assessment that includes the assessment of risks of abuse, neglect and exploitation should be integral in all assessment and planning processes. Assessment of risk is dynamic and on-going and a flexible approach to changing circumstances is needed. The primary aim of a safeguarding adults risk assessment is to assess current risks faced and potential risks that they and other adults may face. There is a range of risk assessment tools available to identify and manage risk, such as DASH<sup>58</sup>, Body chart<sup>57</sup>, SET Risk Assessment form<sup>57</sup> and guidance on completing the SET Risk Assessment<sup>57</sup>.

Not all risks will be immediately apparent; therefore, risk assessments need to be regularly updated as part of the safeguarding process and possibly beyond such as through ongoing community care management. Need will determine how frequently risk assessments are reviewed and wherever possible there should be multi-agency input. These should always be in consultation with the adult. It may not be possible to reach agreement, but evidence that all attempts to reach agreement were taken is needed. It may increase risk where information is not shared.

# Risk Assessment should include:

- The views and wishes of the adult
- The adults' ability to protect themselves
- Factors that contribute to the risk, for example, personal environmental
- Strengths and protective factors for the adult
- The risk of future harm from the same source
- Identification of the person causing the harm and establishing if the person causing the harm is also someone who needs care and support
- If domestic abuse is indicated, the DASH risk assessment should be completed and consideration on if a MARAC referral is needed
- Identifying the people causing harm who should be referred to MAPPA

<sup>&</sup>lt;sup>58</sup> <u>http://www.essexsab.org.uk/professionals/reporting-concerns-setsaf-forms/</u>

#### 3.14. Positive risk management

Positive risk management needs to be underpinned by a widely shared and updated contingency plan for any anticipated adverse eventualities. This includes warning signs that indicate risks are increasing and the point at which they become unacceptable and therefore trigger a review. Effective risk management requires exploration with the adult using a person-centred approach, asking the right questions to build up a full picture.

Positive risk taking should be embraced by finding out why the adult wishes to make a choice, what this will bring to their life, and how their life may be adversely affected if they are not supported in their choice. The promotion of choice and control, of more creative and positive risk-taking, implies greater responsibility on the part of the adult and greater emphasis on keeping them at the centre of decision making.

#### Positive Risk Management

- What immediate action must be taken to safeguard the adult and/others?
- Who else needs to contribute and support decisions and actions?
- What does the adult sees as proportionate and acceptable?
- What options there are to address risks?
- When does action need to be taken and by whom?
- What are the strengths, resilience and resources of the adult?
- What needs to be put in place to meet the on-going support needs of the adult?
- What are the contingency arrangements?
- How will the safeguarding management plan be monitored?

The focus must be on the management of risks not just a description of risks. Employers need to take responsibility for the management of risk within their own organisation and share information responsibly where others may be at risk from the same source. It is the collective responsibility of all organisations to share relevant information, make decisions and plan intervention with the adult at risk. It is important that tools (3.13) are available locally to support staff to evidence judgement during their decision making. Issues around information sharing may be relevant in this context.

#### 3.15. Risk enablement

The aim of risk enablement is:

To promote inclusive decision making as an empowering process To enable and support the positive management of risks as having positive outcomes

To promote 'defensible decisions' rather than 'defensive actions'

Risk assessment and risk management is carried out in partnership with the adult, their wider support network and other agencies known to the adult. The decision to involve others or not, is in itself, a decision which may give rise to risk, and the adult may need support to make this decision. The views of risk may differ from the views of the adult. Perceived risks have implications for the safety and the independence of the adult, but they also have implications for the accountability of professionals. This highlights the importance of training and/or regular practice in making independent decisions by adults. Accessible knowledge through information and advice, assertiveness through the right kind of advocacy and support may be appropriate.

# 3.16. Multi-Agency Risk Assessment Conference (MARAC)

Where it is identified that the relationship between the victim and person alleged to have caused harm constitutes domestic abuse (regardless of the type of abuse), the DASH (Domestic Abuse, Stalking and Harassment, Honour Based Violence) Risk Model<sup>59</sup> must be completed. If the victim is considered to be at significant risk of serious harm or death, then Police involvement must be considered, and a referral made to a MARAC. The objectives of MARAC are:

- To work collaboratively using a multi-agency risk assessment process to improve risk assessment and safety planning, intervention and review for adults and children at high level risk of significant harm or death because of domestic abuse.
- To use agency information to inform risk to determine if an adequate safeguarding management plan is in place with the victim and children.
- To ensure any on-going risk posed by perpetrators is addressed within safety planning for the victim and children.

<sup>&</sup>lt;sup>59</sup> http://www.essexsab.org.uk/media/1808/dash-2009-risk-checklist-for-essex-marac-2.doc

- To ensure high risk domestic abuse incidents are discussed at a MARAC within 14 working days of receipt of the referral.
- To ensure MARAC meetings are focussed and purposeful to improve quality of information and risk management.
- To identify high risk perpetrators at an early stage to help prevent future highrisk incidents taking place.

Three new Domestic Abuse Multi-Agency Risk Assessment Conference (MARAC) arrangements were put into place from July 2016 across Southend, Essex and Thurrock. Essex and Southend have implemented a static Multi Agency Risk Assessment Team (MARAT) model whilst Thurrock has a Multi Agency Safeguarding Hub (MASH).

The MARAC is a regular meeting to discuss how to help victims at high risk of murder or serious harm. A domestic abuse specialist (IDVA), police, children's social services, health and other relevant agencies all share information about the victim, the family and perpetrator, to enable them to devise an action plan to reduce risk for each victim.

At the heart of a MARAC is a working assumption that no single organisation can see the complete picture of the life of an adult at risk, but all may have insights that are crucial to their safety, as part of the coordinated community response to domestic abuse.

The main purpose of Independent Domestic Violence Advisor (IDVA) is to address the safety of victims at high risk of harm from intimate partners, ex partners or family members to secure their safety and the safety of their children. Serving as the victims primary point of contact IDVAs normally work with their clients from the point of crisis to assess the level of risk, discuss the range of suitable options and develop safety plans.

The <u>SET Domestic Abuse Boards website</u><sup>60</sup> contains more information about domestic abuse including support and outreach services available in the local communities, including support for cases that are not classed as high risk using the <u>DASH Risk Checklist</u><sup>61</sup>.

# **3.17. Multi-Agency Public Protection Arrangements (MAPPA)**

The purpose of the MAPPA framework is to reduce the risks posed by sexual and violent offenders to protect the public, including previous victims, from serious harm. The responsible authorities in respect of MAPPA are the Police, Prison and Probation Services who have a statutory duty to ensure that MAPPA is established in each of their geographic areas and to undertake the risk assessment and management of all identified MAPPA offenders.

<sup>&</sup>lt;sup>60</sup> www.setdab.org

<sup>&</sup>lt;sup>61</sup> <u>http://www.essexsab.org.uk/media/1808/dash-2009-risk-checklist-for-essex-marac-2.doc</u>

# 3.18. Serious Incident

Serious incidents are events in health care where the potential for learning is so great, or the consequences to patients, families and carers, staff or organisations are so significant, that they warrant using additional resources to review. The NHS have developed a <u>framework</u><sup>62</sup> for all NHS-funded care. This includes private sector organisations providing NHS-funded services.

Where safeguarding is indicated a safeguarding referral **must** be made. Broadly speaking there are three scenarios:

- NHS identifies a safeguarding concern, for example through staff at A&E seeing signs of physical abuse. This may warrant a safeguarding referral to the local authority but would not be routinely recorded as a Serious Incident.
- If there are allegations against healthcare staff, both a safeguarding referral and SI would be raised. Equally if there is patient against patient abuse.
- Lastly, there are incidents that are reported that are not safeguarding issues, for example a pressure ulcer that was unavoidable. Investigations may still be undertaken but without the need for raising a concern. This will however be dependent on the situation.

# 3.19. Safeguarding Adult Review(s) (SARs)

Section 44 (S.44), the Care Act 2014<sup>63</sup> stipulates that Safeguarding Adult Boards (SAB) must arrange a SAR when an adult in its area with care and support needs dies as a result of abuse or neglect, whether known or suspected, and there is concern that partner agencies could have worked more effectively to protect the adult. SABs must also arrange a SAR if an adult at risk, in its area has not died, but the SAB knows or suspects that the adult has experienced serious abuse or neglect.

SABs may arrange for a SAR in any other situations involving an adult in its area at risk, whether or not they are being met by the local authority. The SAB may also commission a SAR in other circumstances where it feels it would be useful, including learning from 'near misses' and situations where the arrangements worked especially well.

Where someone meets the criteria for both a SAR and a Domestic Homicide Review consideration should be given to which is the most appropriate statutory review for the circumstances and whether any aspects of the review can be commissioned jointly.

For more information on SARs please see the relevant Board policy on your <u>local</u> <u>Safeguarding Adults Board website (appendix 10)</u>.

<sup>&</sup>lt;sup>62</sup> https://improvement.nhs.uk/resources/serious-incident-framework/

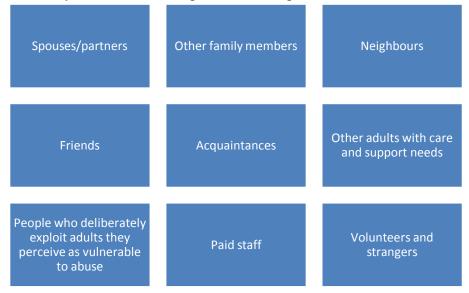
<sup>&</sup>lt;sup>63</sup> <u>http://www.legislation.gov.uk/ukpga/2014/23/part/1/crossheading/safeguarding-adults-at-risk-of-abuse-or-neglect/enacted</u>

#### **4.0**. SECTION 4 – SAFEGUARDING ADULT ABUSE TYPES

This section should be read in conjunction with the safeguarding handbook<sup>64</sup> which gives basic information about safeguarding. Your local Safeguarding Adult Board website (appendix 10) also has information about safeguarding adults. The following section has details on the types of abuse as defined within the Care Act as well as other abuse types that are relevant to safeguarding adults.

# 4.1. Who abuses and neglects adults?

Anyone can carry out abuse or neglect, including:



Abuse can happen anywhere: for example, in someone's own home, in a public place, in hospital, in a care home or in college. It can take place when an adult lives alone or with others.

#### 4.2. Types and indicators of abuse and neglect

The following categories are defined within the Care and Support Statutory Guidance.

Physical abuse	Assault, hitting, slapping, pushing, misuse of medication, restraint, inappropriate physical sanctions.
Domestic violence (4.3) <sup>65</sup>	Psychological, physical, sexual, financial, emotional abuse, coercive control; <u>so-called "honour" based violence and</u> <u>forced marriage (4.4).</u>
Sexual abuse <sup>66</sup>	Rape, sexual assault, indecent exposure, sexual harassment, inappropriate looking or touching, sexual teasing or innuendo, sexual photography, subjection to pornography or witnessing

<sup>&</sup>lt;sup>64</sup> <u>http://www.essexsab.org.uk/professionals/guidance-policies-protocols/</u>

<sup>&</sup>lt;sup>65</sup> The Care and Support Statutory Guidance uses the term domestic violence however the

Safeguarding Boards acknowledge that domestic abuse is more appropriate. <sup>66</sup> <u>http://www.synergyessex.org.uk</u>

	sexual acts, sexual acts to which the adult has not consented		
	or was pressured into consenting.		
Psychological	Emotional abuse, threats of harm or abandonment, deprivation		
abuse	of contact, humiliation, blaming, controlling, intimidation,		
	coercion, harassment, verbal abuse, cyber-bullying, isolation,		
	unreasonable and unjustified withdrawal of services or		
	supportive networks.		
Financial or	Theft, fraud, internet scamming, coercion in relation to an		
material abuse	adult's financial affairs or arrangements, including in		
	connection with wills, property, inheritance or financial		
	transactions, or the misuse or misappropriation of property,		
	possessions or benefits.		
Modern slavery	Encompasses slavery, human trafficking, sex work, forced		
	labour and domestic servitude.		
(4.6)			
Discriminatory	Harassment, slurs or similar treatment because of age, race,		
abuse	gender and gender identity, married or civil partnership,		
	pregnancy, disability, sex, sexual orientation or religion.		
<b>Organisational</b>	Neglect and poor care practice within an institution or specific		
<u>abuse (2.21)</u>	care setting, such as a hospital or care home, or in relation to		
	care provided in someone's own home.		
	Ignoring medical, emotional or physical care needs, failure to		
Neglect and acts	provide access to appropriate health, care and support or		
of omission	educational services, withholding of the necessities of life, such		
	as medication, adequate nutrition and heating.		
	A wide range of behaviour; neglecting to care for one's		
Self-neglect (see	personal hygiene, health or surroundings and includes		
4.8)	behaviour such as hoarding.		
	-		

## 4.3. Domestic abuse

The <u>SET Domestic Abuse Boards website</u><sup>67</sup> contains more information about domestic abuse including support and outreach services available in the local communities that are available locally. Also see section on <u>MARAC (3.16)</u>.

# 4.4. Honour based abuse / forced marriage

Honour Based Abuse is an international term used for the justification of abuse and violence. It is a crime or incident committed to protect or defend the family or community 'honour'. Honour based abuse will often go hand in hand with forced marriages, although this is not always the case.

<sup>67</sup> https://setdab.org/

Forced marriage is when there are physical pressures to marry (for example, threats, physical violence or sexual violence) or emotional and psychological pressure (eq if someone is made to feel like they're bringing shame on the family).

Honour crimes and forced marriages are already covered by the law and can involve a range of criminal offences. The Forced Marriage Unit<sup>68</sup> has useful information and guidance on their website.

# 4.5. Female genital mutilation

Female genital mutilation comprises all procedures that involve partial or total removal of the external female genitalia, or other injury to the female genital organs for non-medical reasons. Female genital mutilation has no health benefits, and it harms girls and women in many ways. It involves removing and damaging healthy and normal female genital tissue and interferes with the natural functions of girls' and women's bodies.

Procedures are mostly carried out on young girls sometime between infancy and adolescence, and occasionally on adult women. Female genital mutilation has been a criminal offence in the UK since 1985. In 2003 it also became a criminal offence for UK nationals or permanent UK residents to take their child abroad to have female genital mutilation. Anyone found guilty of the offence faces a maximum penalty of 14 years in prison. Regulated health and social care professionals and teachers in England and Wales must report 'known' cases of female genital mutilation in under 18s to the police (Home Office, 2016<sup>69</sup>). The World Health Organisation<sup>70</sup> has useful information and guidance on their website.

## 4.6. Modern slavery

Trafficking of people is a serious crime and is now referred to under the term "Modern Slavery." It involves the recruitment and movement of adults and children to exploit them in degrading situations for financial rewards for their traffickers. Modern Slavery consists of three elements;

- Action (e.g. transportation)
- Means (e.g. deception/threat) and
- Exploitation (e.g. slavery or sexual). •

Victims might be foreign nationals but can also include British Citizens. Although Modern Slavery often involves an international cross-border element, it is also possible to be a victim of Modern Slavery within your own country, county or town. It is also possible to have been a victim of trafficking even if your consent has been

<sup>68</sup> https://www.gov.uk/stop-forced-marriage

<sup>&</sup>lt;sup>69</sup> <u>https://www.nspcc.org.uk/preventing-abuse/child-abuse-and-neglect/female-genital-mutilation-</u> fgm/#pageref19491

http://www.who.int/en/news-room/fact-sheets/detail/female-genital-mutilation

given to being moved. The purpose does not always have to be achieved for there to be an offence of trafficking; it is sufficient for there to be an intention to exploit. Child trafficking is always a <u>child protection issue (1.11)</u>. If the identified victim of modern slavery is also an adult at risk, the concern should be responded to using local adult safeguarding process. For further details on modern slavery please see SET Modern Slavery Guidance<sup>71</sup>.

#### 4.7. PREVENT and CHANNEL

**Prevent** is about safeguarding people and communities from the threat of terrorism and to stop people from becoming terrorists or supporting terrorism. The objectives of the strategy are to:

- 1. Respond to the ideological challenge of terrorism and the threat we face from those who promote it.
- 2. Prevent someone from being drawn into terrorism and ensure that they are given appropriate advice and support.
- 3. Work with sectors and institutions where there are risks of radicalisation which we need to address.

**Channel** is a Home Office funded programme to utilise the existing partnership working and expertise between the police, local authority, other partner agencies and the local community in the form of a professional's panel to identify those at risk of being drawn into terrorism or violent extremism and to provide them with communitybased safeguarding strategies and interventions. Prevent will address all forms of terrorism but continue to prioritise according to the threat posed to our national security. For the full guidance please see SET PREVENT policy and guidance<sup>72</sup>. Local advice can be sought from the Channel Panel lead within the local authority.

#### Self-neglect and hoarding 4.8.

There is no single operational definition of self-neglect however, the Care Act makes clear it comes within the statutory definition of abuse or neglect, if the adult concerned has care and support needs and is unable to protect him or herself. The Department of Health (2016) defines it as, *… a wide range of behaviour neglecting* to care for one's personal hygiene, health or surroundings and includes behaviour such as hoarding'.

Care Act 2014 defines self-neglect as ".... covers a wide range of behaviour neglecting to care for one's personal hygiene, health or surroundings and includes behaviour such as hoarding. It should be noted that self-neglect may not prompt a section 42 enquiry. An assessment should be made on a case by case basis. A

http://www.essexsab.org.uk/professionals/guidance-policies-protocols/
 http://www.essexsab.org.uk/professionals/guidance-policies-protocols/

decision on whether a response is required under safeguarding will depend on the adult's ability to protect themselves by controlling their own behaviour".

Self-neglect is a behavioural condition in which an adult neglects to attend to their basic needs or keeping their environment safe to carry out what is seen as usual activities of daily living. It can occur because of mental health issues, personality disorders, substance abuse, dementia, advancing age, social isolation, and cognitive impairment or through personal choice. Self-neglect is an issue that affects people from all backgrounds.

Given the complex and diverse nature of self-neglect and hoarding, responses by a range of organisations are likely to be more effective than a single agency response. Please see <u>SET Hoarding Guidance<sup>73</sup></u> and <u>appendix 8</u> for further information on dealing with hoarding.

## 4.9. Pressure ulcer reduction/prevention

Skin damage has a number of causes, some relating to the adult, such as poor medical condition, non-compliance with recommendations or self-neglect and others relating to external factors such as poor care, ineffective multi-disciplinary team working, and lack of appropriate resources, including equipment and staffing. It is recognised that not all skin damage can be prevented and therefore the risk factors in each case should be reviewed on an individual basis to help decide whether a safeguarding adults concern should be referred to the local authority. Please see Department of Health Safeguarding Adults Protocol; Pressure ulcers and the interface with a safeguarding enquiry<sup>74</sup>.

#### 4.10. Medication

For those adults that need to take medication to maintain their health and wellbeing, it is essential to ensure that the adult has the right level of medication and has access to medication when necessary. It is also important that medication is not given without consent. If the adult is unable to consent, then the evidence of this and a clear best interest decision should be in place. These should be reflected in the care plan and the care plan should be followed.

There is no requirement to notify  $\underline{CQC}^{75}$  about medicines errors, but a notification would be required if the cause or effect of a medicine error met the criteria to notify one of the following:

<sup>73</sup> http://www.essexsab.org.uk/professionals/guidance-policies-protocols/

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/67 5192/CSW\_ulcer\_protocol\_guidance.pdf

https://www.cqc.org.uk/sites/default/files/20150331 100501 v6 00 guidance on statutory notificatio ns\_ASC\_%20IH\_PDC\_PA\_Reg\_Persons.pdf

- A death
- An injury
- Abuse, or an allegation of abuse
- An incident reported to or investigated by the police

Where relevant, it should be made clear that a medicine error was a known or possible cause or effect of these incidents or events being notified. <u>Appendix 9</u> has a chart on medication errors and whether they should be referred as safeguarding concerns.

# **Appendix 1 - Functions of the SAB**

*Taken from <u>Care and Support Statutory Guidance</u><sup>76</sup> - The Safeguarding Adult Boards main objective' is to help and safeguard adults with care and support needs.* 

A SAB has 3 core duties:

- it must publish a strategic plan for each financial year that sets how it will meet its main objective and what the members will do to achieve this. The plan must be developed with local community involvement, and the SAB must consult the local Healthwatch. The plan should be evidence based and make use of all available evidence and intelligence from partners to form and develop its plan
- it must publish an annual report detailing what the SAB has done during the year to achieve its main objective and implement its strategic plan, and what each member has done to implement the strategy as well as detailing the findings of any safeguarding adults reviews and subsequent action
- it must conduct any safeguarding adults review in accordance with S.44 of the Act.

More specifically, each SAB should:

- identify the role, responsibility, authority and accountability with regard to the action each organisation and group should take to ensure the protection of adults
- establish ways of analysing and interrogating data on safeguarding notifications that increase the SAB's understanding of prevalence of abuse and neglect locally that builds up a picture over time
- establish how it will hold partners to account and gain assurance of the effectiveness of its arrangements
- determine its arrangements for peer review and self-audit
- establish mechanisms for developing policies and strategies for protecting adults which should be formulated, not only in collaboration and consultation with all relevant agencies but also take account of the views of adults who have needs for care and support, their families, advocates and carer representatives
- develop preventative strategies that aim to reduce instances of abuse and neglect in its area
- identify types of circumstances giving grounds for concern and when they should be considered as a referral to the local authority as an enquiry

<sup>&</sup>lt;sup>76</sup> <u>https://www.gov.uk/government/publications/care-act-statutory-guidance/care-and-support-</u> statutory-guidance

- formulate guidance about the arrangements for managing adult safeguarding, and dealing with complaints, grievances and professional and administrative malpractice in relation to safeguarding adults
- develop strategies to deal with the impact of issues of race, ethnicity, religion, gender and gender orientation, sexual orientation, age, disadvantage and disability on abuse and neglect
- balance the requirements of confidentiality with the consideration that, to protect adults, it may be necessary to share information on a 'need-to-know basis'
- identify mechanisms for monitoring and reviewing the implementation and impact of policy and training
- carry out safeguarding adult reviews and determine any publication arrangements
- produce a strategic plan and an annual report
- evidence how SAB members have challenged one another and held other boards to account
- promote multi-agency training and consider any specialist training that may be required. Consider any scope to jointly commission some training with other partnerships, such as the Community Safety Partnership.

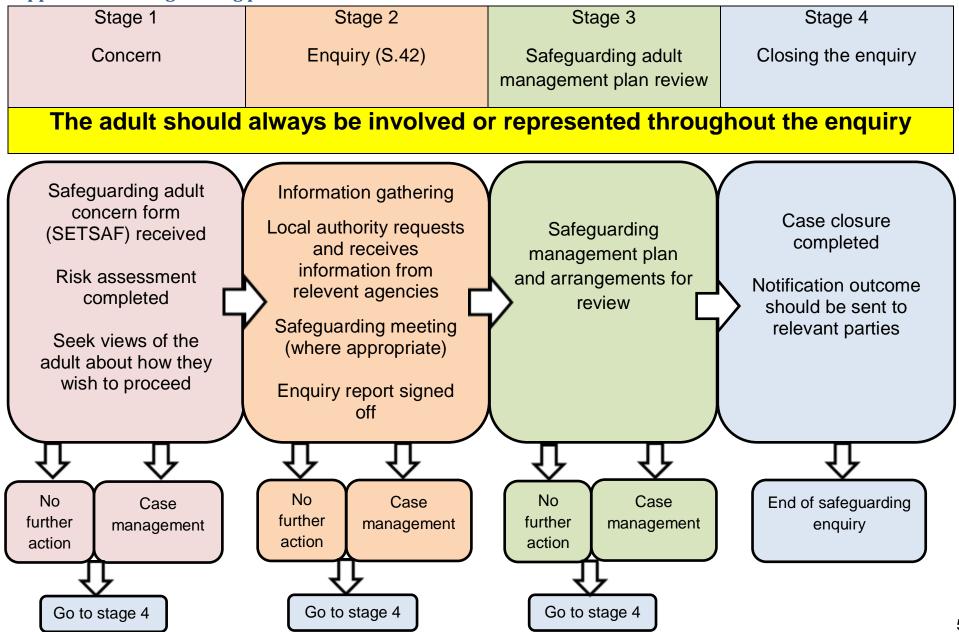
# Appendix 2 - Roles and responsibilities

There are several different roles and responsibilities as part of the safeguarding process.

Safeguarding Adults Boards • Hold partners to account • Monitor outcomes and effectiveness • Use data and intelligence to identify risk and act on it • Co-ordinate activity							
<ul> <li>Professional Regulators</li> <li>Set the culture and professional standards</li> <li>Apply the Fit to Practise test</li> <li>Take action where professionals have abused or neglected people in their care</li> </ul>		<ul> <li>Care Quality Commission</li> <li>Register, monitor, inspect and regulate services to make sure they provide people with safe, effective, compassionate, high quality care</li> <li>Intervene and take regulatory action on breaches</li> <li>Publish findings including performance ratings</li> </ul>					
<ul> <li>Social Care and Health Providers</li> <li>Show leadership and routinely monitor activity</li> <li>Meet the required service quality standards</li> <li>Train staff in safeguarding procedures and ensure they are effectively implemented</li> <li>Investigate and respond effectively to incidents, complaints and whistleblowers</li> <li>Take disciplinary action against staff who have abused or neglected people in their care</li> </ul>			<ul> <li>City, District and Borough Councils</li> <li>Show leadership and routinely monitor activity</li> <li>Build safeguarding into commissioning strategies &amp; service contracts</li> <li>Review and monitor commissioned services</li> <li>Train staff in safeguarding procedures and ensure they are effectively implemented</li> <li>Investigate and respond effectively to incidents, complaints and whistleblowers</li> <li>Take disciplinary action against staff who have abused or neglected people in their care</li> </ul>				

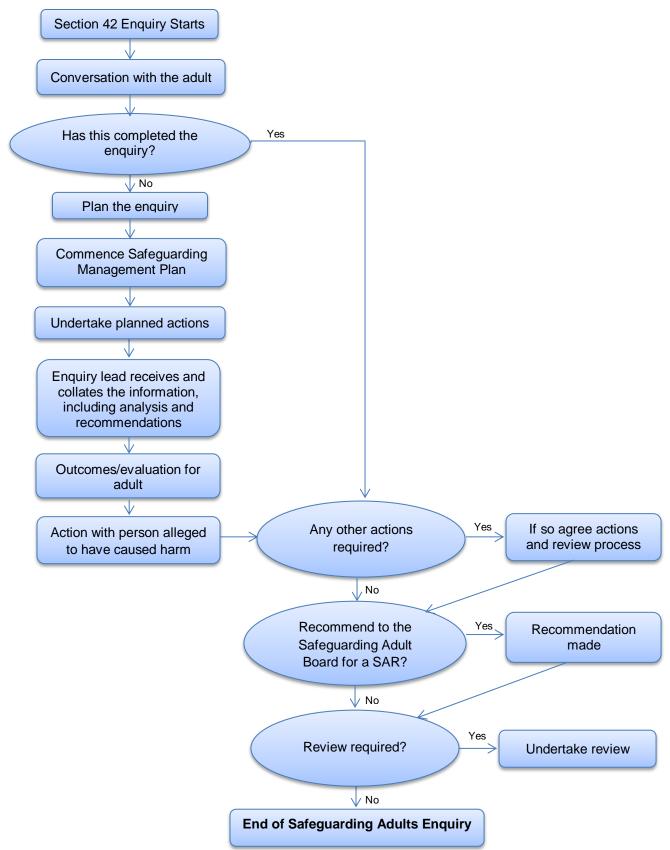
Clinicians • Apply clinical governance standards for conduct, care & treatment & information sharing • Report incidents of abuse, neglect or undignified treatment • Follow up referrals • Consult patients and take responsibility for ongoing patient care • Gather information and support enquiries into abuse or neglect where there is need for clinical input.	Social Workers/Care Managers • Identify and respond to concerns • Identify with people (or their representatives or Best Interest Assessors if they lack capacity) the outcomes they want • Build managing safeguarding risks and benefits into care planning with people • Review care plans • Gather information and support enquiries into abuse or neglect • Feedback to referrer	<ul> <li>Specialist Safeguarding staff</li> <li>Be champions in their organisations</li> <li>Provide specialist advice and coordination</li> <li>Respond to concerns</li> <li>Make enquiries</li> <li>Work with the person subject to abuse</li> <li>Co-ordinate who will do what – e.g. criminal or disciplinary investigations.</li> </ul>	<ul> <li>Police</li> <li>Investigate possible crimes</li> <li>Conduct joint investigations with partners</li> <li>Gather best evidence to maximise the prospects for prosecuting offenders</li> <li>Achieve, with partners, the best protection and support for the person suffering abuse or neglect – including victim support</li> </ul>			
<ul> <li>All Organisations including - Voluntary and Community Sector and Criminal Justice Agencies</li> <li>Train staff in safeguarding procedures and ensure they are effectively implemented</li> <li>Be champions in their organisations</li> <li>Report incidents of abuse, neglect or undignified treatment</li> <li>Having a clear system of reporting concerns as soon as abuse is identified or suspected</li> <li>Respond to abuse appropriately respecting confidentially</li> <li>Prevent harm and abuse through rigorous recruitment and interview process</li> </ul>						

#### **Appendix 3 – Safeguarding process**



# **Appendix 4 - Section 42 Enquiry Flowchart**

This flowchart starts once the concern has progressed to enquiry



# **Appendix 5 - Whistleblowing**

- A whistleblower is an employee, a former employee or member of an organisation, especially a business or government agency, who reports misconduct to people or entities that have the power and presumed willingness to take corrective action.
- 2. Each organisation should have its own policy/guidance with regard to whistleblowing. Staff must be made aware of these policies which should be in an easily accessible location for staff reference.
- 3. It is good practice, and staff have a duty of care, to draw attention to bad/poor practice in the workplace. This includes practice that may be abusive and/or neglectful. Failure to report amounts to collusion with the person alleged to have caused harm and abuse.
- 4. Staff have a responsibility to raise concerns with someone who has the responsibility to take action. Sometimes it may be necessary to go outside the immediate work environment or the immediate organisation.
- 5. It is the responsibility of all organisations to promote a culture which values good practice and encourages whistleblowing.
- People have in the past often been deterred from `whistleblowing` about abuse or neglect by duties of confidentiality and/or fear of the consequences of speaking out. The <u>Public Interest Disclosure Act 1998</u><sup>77</sup> seeks to protect disclosure of the following:
  - criminal offence (past, ongoing or prospective)
  - failure to meet a legal obligation miscarriage of justice
  - health and safety being endangered
  - risk of environmental damage, or
  - deliberate concealment of any of the above.
- 7. The Act envisages that disclosure about such malpractice will generally be made in the first instance to the person's employer, or another person or body who appears responsible for the malpractice (e.g. a relative of a resident reporting matters to managers of a home).
- 8. The Act envisages employers establishing procedures, so that staff who have justified concerns about breaches of practice or the law can pass on these concerns to be investigated.

<sup>77</sup> http://www.legislation.gov.uk/ukpga/1998/23/contents

- 9. They are only protected by the Act if they are acting in good faith, and reasonably believe that their allegations are true. Allegations made for financial gain are not protected, even if they are true.
- 10. Staff making disclosures to people other than their employer are likely to be protected if:
  - They reasonably believe that they will be treated detrimentally for disclosing to the employer; or
  - They reasonably believe that the evidence will be destroyed or hidden if the employer is `tipped off`; or
  - The employer has been told but has not taken appropriate action.
- 11. Disclosure to a third party has to be a `reasonable` step in all the circumstances including:
  - Who is told (e.g. disclosure to a statutory inspectorate in preference to the press);
  - How serious the concern is, and whether it is a continuing problem;
  - Whether the employer has a whistleblowing procedure and if so, whether the employer has followed it.
- 12. It may be justified for the whistleblower to disclose to a third party in the first instance rather than the employer.
- 13. A disclosure made in accordance with the Act's expectations will mean that:
  - A confidentiality clause in an employment contract cannot be used to prevent a person from disclosing relevant breaches of the law or practice. This means that confidentiality terms in employment contracts cannot be used by employers who are responsible for breaking a law or for abuse or neglect or other malpractice
  - Dismissal on grounds of disclosure within the terms of the act is automatically unfair and can be challenged before the employment tribunal.
- 14. The person providing the information may be reluctant to give their name or they may ask that they remain anonymous. Their wishes will be recorded, however, while respecting their right to confidentiality, they cannot be given an absolute undertaking that they will not be identified at a later date, especially, if any legal action is indicated.
- 15. There are a myriad of different helplines available nationally to assist staff if required. For further advice contact <u>Public Concern at Work</u><sup>78</sup> Whistleblowing helpline 020 7404 6609.

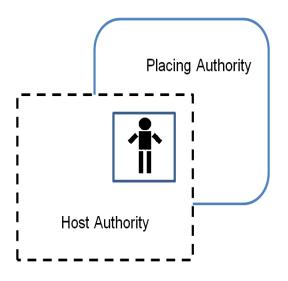
<sup>78</sup> http://www.pcaw.org.uk/

## Appendix 6 - Out of area adult safeguarding arrangements

The Association of Directors of Adult Social Services have produced <u>guidance</u> <u>about cross-boundary considerations in safeguarding arrangements<sup>79</sup></u>. Guidance applies to all care and support settings including registered care settings, supported living, community settings, family placement or hospitals. It applies to all adults whether or not the costs of their care and support are being met by public funds. Where safeguarding adult concerns are raised, the local authority where the risk is posed is responsible, under S.42 of the Care Act, for ensuring that enquiries are undertaken.

Throughout this section the following terms are used:

- **Host Authority** The local authority in the area where the alleged abuse occurred, and which therefore has the S.42 duty to make enquiries or cause them to be made (whether or not the host authority is commissioning care and support services for the adult).
- **Placing Authority** The local authority or NHS Body that is responsible for commissioning care and support services for an adult involved in a safeguarding adults enquiry.



There may be situations where an adult experiences abuse while being in another area in the very short term. For example they are a victim of abuse on a street in a neighboring authority or the incident occurred while on a day trip or holiday. It is recognised that the statutory duty remains with the host authority where the alleged abuse took place.

However, in these circumstances, discussions should take place between the funding or responsible authority and the authority where the incident took place to determine who is most appropriate to undertake the safeguarding enquiry. It is

<sup>&</sup>lt;sup>79</sup> <u>https://www.adass.org.uk/out-of-area-safeguarding-adult-arrangements</u>

essential to ensure that the adult remains at the center of the enquiry, that there is effective liaison with all agencies involved, including, for example, police or health organisations and that timely agreement is reached on the conduct of the enquiry.

Where an adult at risk is a self-funder, and there is no placing authority involved in commissioning care and support services, the host authority has the S.42 enquiry duty regardless of the originating area of the adult. The host local authority may need to consult clinicians or other services from the area the adult originates from, if there has been historic involvement that may be relevant.

It can be particularly complex and demanding for a host authority to manage an organisational safeguarding adults enquiry of a care provider when there are many different placing authorities involved. This can include both social care and health commissioners, and for some specialist service providers, such as secure mental health or learning disability services, can involve both local and regional specialised commissioning teams. Good practice guidance on organisational enquiries involving many placing authorities is therefore included.

## **Appendix 7 - Resolution of safeguarding disagreements**

Problem resolution is an integral part of co-operation and joint working to safeguard adults. Concern or disagreement may arise over another's decisions, actions or lack of actions, in relation to a referral, an assessment or an enquiry. The safety of adult(s) are the paramount considerations in any safeguarding disagreement and any unresolved issues should be escalated with due consideration to the risks that might exist.

It is important to:

- Avoid disputes that put the adult(s) at risk or obscure the focus of the adult
- Resolve difficulties (within and) between agencies quickly and openly
- Identify problem areas in working together where there is a lack of clarity and to promote resolution via amendment to protocols and procedures.

For disputes within agencies, in-house procedures should be followed. This process relates to the resolution of differences between agencies.

#### **SAFEGUARDING DISAGREEMENTS – STAGE 1**

The aim should be to resolve difficulties at practitioner/fieldworker level between agencies. Initial attempts should be taken to resolve the problem within a maximum of five working days for stages one and two or earlier if the adult is at risk. This should normally be between the people who disagree, unless the adult is at immediate risk. It should be recognised that differences in status and/or experience may affect the confidence of some workers to pursue this unsupported.

#### **SAFEGUARDING DISAGREEMENTS – ESCALATION - STAGE 2**

If unresolved, the problem should be referred to the worker's own line manager who will discuss with their opposite number in the other agency. Most day to day interagency differences of opinion will require a local authority adult social care team manager to liaise with their equivalent (first line manager) in the relevant agencies, e.g.: a police Detective Sergeant, a named health professional or Care provider manager.

#### **SAFEGUARDING DISAGREEMENTS – ESCALATION - STAGE 3**

If agreement cannot be reached following discussions between the above first line managers within a maximum of a further working week or a timescale that protects the adult(s) from harm (whichever is less), the issue must be referred without delay through the line management.

Everyone involved in this conflict resolution process must contemporaneously record each intra and inter-agency discussion they have, approve and date the record and place a copy on the adults file together with any other written communications and information. If the problem remains unresolved, the line manager will refer 'up the line'. Any verbal report should be followed up in writing, showing the nature of the dispute and what attempts have been made to resolve this.

#### SAFEGUARDING DISAGREEMENTS – ESCALATION – STAGE 4

If differences remain unresolved, the matter must be referred to the relevant senior manager for each agency involved, with a copy being sent to the Chair of the appropriate area safeguarding board. This should include forwarding a written account of the dispute and what attempts have been made to resolve this.

In the unlikely event that the issue is not resolved by the steps described, consideration will be given to referring the matter to the Chair of the appropriate area Safeguarding Board who will offer mediation/or refer to the appropriate subcommittee as soon as possible, bearing in mind the impact on the adult(s). A clear record should be kept at all stages, by all parties. This must include written confirmation between the parties about an agreed outcome of the disagreement and how any outstanding issues will be pursued.

When the issue is resolved, any general issues should be identified and referred to the agency's representative on the appropriate area's safeguarding board for consideration by the relevant boards sub-group to inform future learning.

At any stage in the process, it may be appropriate to seek expert advice to ensure resolution is informed by evidence-based practice. It may also be useful for individuals to debrief following some disputes to promote continuing good working relationships.

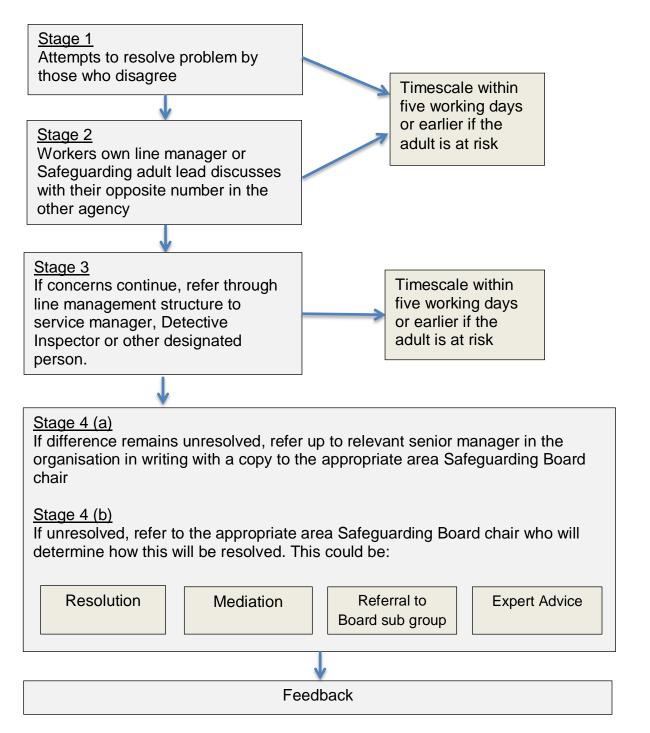
# DISSENT ABOUT IMPLEMENTATION OF THE ADULT SAFEGUARDING MANAGEMENT PLAN

Concern or disagreement may arise over another's decisions, actions or lack of actions in the implementation of the adult safeguarding management plan. The line managers of those involved should first address these concerns. If agreement cannot be reached following discussions between the above 'first line' managers, the issue must be referred without delay through the line management.

#### WHERE DIFFERENCES REMAIN

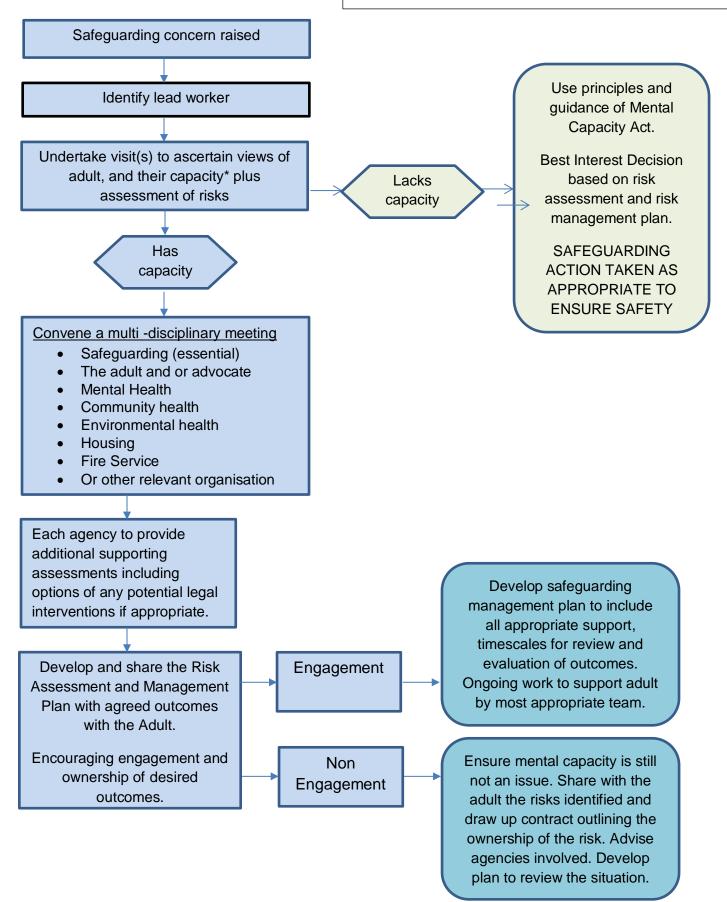
If disagreements remain unresolved, the matter must be referred to the heads of service for each agency involved. In the event that the issue is not resolved by the steps described above and/or the discussions raise significant policy issues, it may be helpful to convene a relevant area safeguarding board sub-committee which has the brief to consider policy and practice or serious cases.

#### **Resolution of safeguarding disagreements - Flowchart**



# All stages actions/decisions must be recorded in writing and shared with relevant personnel

#### **Appendix 8 - Self neglect flowchart**



\* Capacity assessment must also take into account if a person has the executive capacity to achieve their desired outcomes

#### **Appendix 9 - Medication errors**

NOT SAFEGUARDING - NORMAL CARE MANAGEMENT - An adult's needs can be met through statutory services such as local authority, police, health, and education The adult does not receive prescribed medication (missed/wrong dose) on one • occasion and no harm occurs Minimal harm to the adult but robust prevention measures in place such as training, supervision & auditing NOT SAFEGUARDING - SERVICE IMPROVEMENT / QUALITY ISSUES - A low level concern that can be dealt with through complaints processes, case reviews, quality process etc. Recurring missed medication or administration errors in relation to the adult that cause no harm No ongoing concerns Prevention measures in place such as training, supervision and auditing SAFEGUARDING REFERRAL MAY BE REQUIRED - CONTACT YOUR SAFEGUARDING LEAD FOR DISCUSSION - This would include an adult who may be in need of a multiagency response to manage their risk. Concerns at this point may meet the threshold for adult safeguarding and must be considered on a case-by-case basis. Advice should be sought from your organisation's Adult Safeguarding Lead. If this affects more than one patient, organisational abuse should be considered One off medication error to more than one adult - no harm caused Recurring missed medication or errors that affect more than one adult and/or result in • harm Medication error causing serious or significant harm to the adult, leading to the need for medical intervention Previous concerns identified/ongoing ineffectiveness Insufficient prevention measures in place such as training, supervision & auditing SAFEGUARDING REFERRAL - REFERRAL TO POLICE SHOULD BE CONSIDERED -The adult has been harmed or placed at harm because of actions, deliberate or unintentional, of others. High level concerns. If there is any suspicion that a criminal act has occurred, then a referral to the Police should be considered using your organisation's internal escalation processes. Deliberate maladministration of medication Covert administration without proper medical supervision SAFEGUARDING REFERRAL - REFERRAL TO POLICE REQUIRED - This includes incidents where adult(s) with care and support needs have died as a consequence of harm or neglect. High Level concerns. This would include cases referred on for a Safeguarding Adult Review or Domestic Homicide Review. This must be reported using your organisation's internal escalation processes. • Pattern of recurring errors or an incident of deliberate maladministration that results in ill-health or death Catastrophic harm to more than one adult leading to hospitalisation/long term effects/death Staff misusing their position of power over the adult Over-medication and/or inappropriate restraint used to manage behaviour within an • institutional setting

## **Appendix 10 - Contact details**

Safeguarding Adult Concern Form - SETSAF http://www.essexsab.org.uk/professionals/reporting-concerns-setsaf-forms/

#### Southend

Email: accessteam@southend.gov.uk

By fax to: 01702 534794

Making a referral/enquiry by telephone: Access Team: 01702 215008 (option 1)

Out of hours referrals:

- General Public 0345 606 1212
- Statutory Agencies 0300 123 0778
- Fax 0300 123 0779

Southend Borough Council – <u>http://www.southend.gov.uk</u> Southend Safeguarding Adults Board – <u>www.safeguardingsouthend.co.uk/adults/</u> (NOT FOR SAFEGUARDING CONCERNS)

#### Essex

By Post to: Essex Social Care Direct, Essex House, 200 The Crescent, Colchester, Essex, CO4 9YQ

Email: <u>Socialcaredirect@essex.gov.uk</u>

By fax to: 0345 601 6230

Making a referral/enquiry by telephone: 0345 603 7630

Out of hours referrals:

- General Public 0345 606 1212
- Statutory Agencies 0300 123 0778
- Fax: 0300 123 0779

Essex County Council – <u>www.essex.gov.uk</u> Essex Safeguarding Adults Board – <u>www.essexsab.org.uk</u> (NOT FOR SAFEGUARDING CONCERNS)

Thurrock

Email: <u>Thurrock.First@thurrock.gov.uk</u>

By fax to: 01375 652760

Making a referral/enquiry by telephone:

Thurrock First: 01375 511000

Out of hours referrals:

- Tel: 01375 372468
- Fax: 01375 397080

Thurrock Council – <u>www.thurrock.gov.uk</u> Thurrock Safeguarding Adults Board – <u>www.thurrocksab.org.uk</u> (NOT FOR SAFEGUARDING CONCERNS)

#### Glossary

In using this document, a number of phrases, wording or acronyms have been used. The following provides more information and where necessary a definition.

ADASS - Association of Directors of Adult Social Services

Adult at risk is a person aged 18 or over who is in need of care and support regardless of whether they are receiving them, and because of those needs are unable to protect themselves against abuse or neglect.

Adult safeguarding means protecting a person's right to live in safety, free from abuse and neglect.

Adult safeguarding lead is the title given to the member of staff in an organisation who is given the lead for Safeguarding Adults.

**Advocacy** taking action to help people who experience substantial difficulty contributing to the safeguarding process to say what they want, secure their rights, represent their interests and obtain the services they need.

**Appropriate Adult** is a specific role prescribed under the Police & Criminal Evidence Act 1984. The role of an appropriate adult is confined to instances where a police officer has any suspicion, or is told in good faith, that a person of any age may be mentally disordered or otherwise mentally vulnerable, in the absence of clear evidence to dispel that suspicion, the person shall be treated as a vulnerable adult and supported by an 'Appropriate Adult'.

**Best Interest** - the Mental Capacity Act 2005 (MCA) states that if a person lacks mental capacity to make a particular decision then whoever is making that decision or taking any action on that person's behalf must do so in the person's best interest. This is one of the principles of the MCA.

**CQC** – Care Quality Commission is the independent regulator of all health and social care services in England.

**Care setting** is where a person receives care and support from health and social care organisations. This includes hospitals, hospices, respite units, nursing homes, residential care homes, and day opportunities arrangements.

**Concern** is the term used to describe when there is or might be an incident of abuse or neglect and it replaces the previously use term of 'alert'.

**DASH** – Domestic Abuse Stalking, Harassment and Honour Based Abuse Risk Assessment is a risk assessment for victims of domestic abuse, stalking and honour based violence.

**Disclosure and Barring Service (DBS)** helps employers make safer recruitment decisions and prevent unsuitable people from working with vulnerable groups. It replaces the Criminal Records Bureau (CRB) and Independent Safeguarding Authority (ISA).

**Enquiry** establishes whether any action needs to be taken to stop or prevent abuse or neglect, and if so, what action and by whom the action is taken. Previously this may have been referred to as a 'referral'

**Equality Act 2010** legally protects people from discrimination in the workplace and in wider society. It replaced previous anti-discrimination laws with a single Act, making the law easier to understand and strengthening protection in some situations. It sets out the different ways in which it is unlawful to treat someone.

**Independent Domestic Violence Advisor** - Adults who are the subject of domestic violence may be supported by an Independent Domestic Violence Advisor (IDVA). IDVA's provide practical and emotional support to people who are at the highest levels of risk.

**IMCA (independent mental capacity advocate)** established by the Mental Capacity Act (MCA) 2005 IMCAs are mainly instructed to represent people where there is no one independent of services, such as family or friend, who is able to represent them. IMCAs are a legal safeguard for people who lack the mental capacity to make specific important decisions about where they live, serious medical treatment options, care reviews or adult safeguarding concerns.

**Independent Mental Health Advocate** - under the Mental Health Act 1983 certain people known as 'qualifying patients' are entitled to the help and support from an Independent Mental Health Advocate. If there is a safeguarding matter whilst the IMHA is working with the adult at risk, consideration for that person to be supported by the same advocate should be given.

**Independent Sexual Violence Advocate (ISVA)** - is trained to provide support to people in rape or sexual assault cases. They help victims to understand how the criminal justice process works and explain processes, for example, what will happen following a report to the police and the importance of forensic DNA retrieval.

**LADO (Local Authority Designated Officer) -** Every local authority has a statutory responsibility to have a Local Authority Designated Officer (LADO) who is responsible for co-ordinating the response to concerns that an adult who works with children may have caused them or could cause them harm.

**Making Safeguarding Personal** is about person centred and outcome focussed practice. It is how professionals are assured by adults at risk that they have made a difference to people by taking action on what matters to people and is personal and meaningful to them.

**MARAC** – A Multi Agency Risk Assessment Conference (MARAC) is a local, multi agency victim-focused meeting where information is shared on the highest risk cases of domestic violence and abuse between different statutory and voluntary sector agencies.

**MAPPA (Multi Agency Public Protection Arrangements)** - It is the process through which the Police, Probation and Prison Services work together with other agencies to manage the risks posed by violent and sexual offenders living in the community to protect the public.

**Organisational abuse** 'is the mistreatment or abuse or neglect of an adult at risk by a regime or individuals within settings and services that adults at risk live in or use, that violate the person's dignity, resulting in lack of respect for their human rights.' (Care and Support Statutory Guidance, 2016)

**Person/organisation alleged to have caused harm** is the person/organisation suspected to be the source of risk to an adult at risk.

**Position of trust** refers to a situation where one person holds a position of authority and uses that position to his or her advantage to commit a crime or to intentionally abuse or neglect someone who is vulnerable and unable to protect him or herself.

**Public interest** is a decision about what is in the public interest needs to be made by balancing the rights of the individual to privacy with the rights of others to protection.

SAB – Safeguarding Adults Board

**SAR** – A Safeguarding Adults Review is held when an adult at risk of abuse dies or has experienced serious neglect or abuse, and there is concern that partner agencies could have worked more effectively to protect them.

**SET** – Southend, Essex and Thurrock

**SETSAF** is the Safeguarding Adult Concern Form used if there is a concern about an adult at risk

**Sexual Assault Referral Centres are** for people who have been raped or sexually assaulted.

**Vital interest** a term used in the Data Protection Act (DPA) 1998 to permit sharing of information where it is critical to prevent serious harm or distress, or in life-threatening situations.